



OPERATIONAL TECHNOLOGY CYBERSECURITY EXPERT PANEL FORUM 2023

22 – 23 AUGUST 2023

How to turn SECURITY BY DESIGN from myth to reality –
A model-based approach

Sarah Fluchs,  **admeritia**

FOREIGN AFFAIRS

Stop Passing the Buck on Cybersecurity

Why Companies Must Build Safety Into Tech Products

By [Jen Easterly and Eric Goldstein](#) February 1, 2023



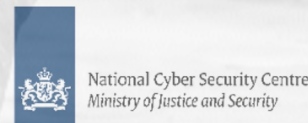
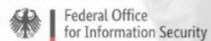
TLP:CLEAR



Australian Government
Australian Signals Directorate

ACSC Australian Cyber Security Centre

Communications Security Establishment
Canadian Centre for Cyber Security
Centre de la sécurité des télécommunications
Centre canadien pour la cybersécurité



Shifting the Balance of Cybersecurity Risk: Principles and Approaches for Security-by- Design and -Default

Publication: April 13, 2023

Cybersecurity and Infrastructure Security Agency

NSA | FBI | ACSC | NCSC-UK | CCCS | BSI | NCSC-NL | CERT NZ | NCSC-NZ



Security by Design

myth

reality



Myth 1

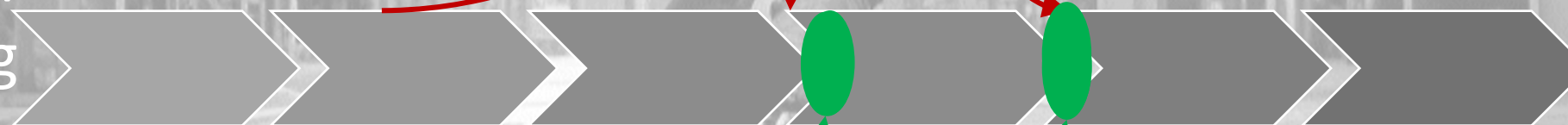
Security by Design is a vendors' problem.

security engineering
workflow

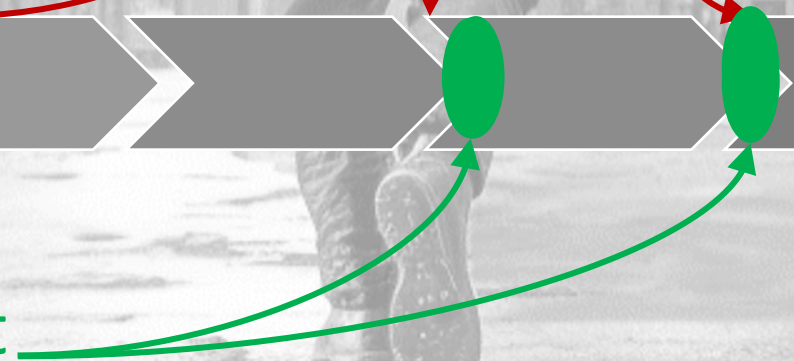


integration mechanism

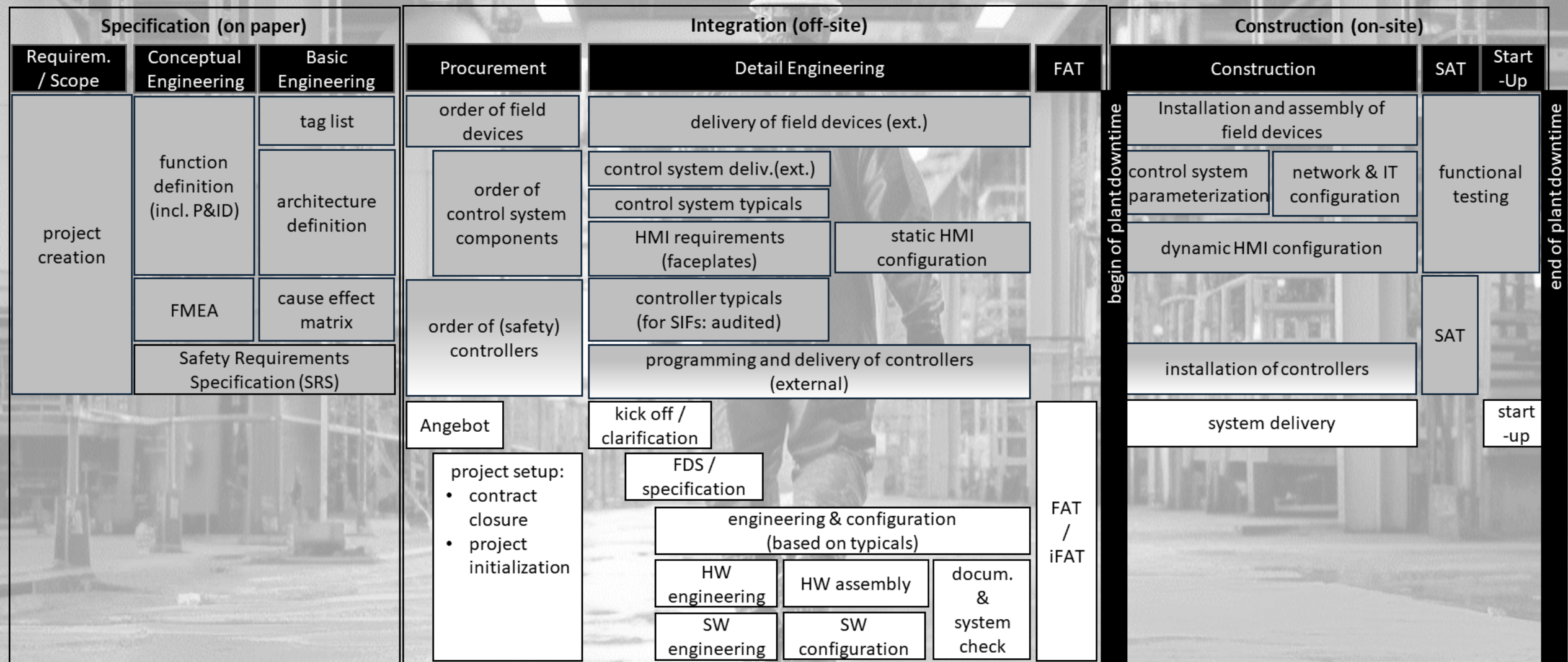
automation
engineering
workflow



security-relevant
design decisions



system to be protected



Key Base workflow:

- ≈ NAMUR NA35
- asset owner
- manufacturer (controllers)



Reality

Security by Design is ~~a vendors' problem.~~

a common problem of vendors
and asset owners



Function library

Select all functions that apply to your scope

Search

F037 Remote maintenance

Engineering 0 8

F072 Collection of sensor values and transfer to PLC

Basis automation 0 6

F073 Physically change process (actuation)

Administration 0 0

F075 Test and debug PLC logic

Engineering 0 0

F076 Force PLC outputs

Control system 0 0

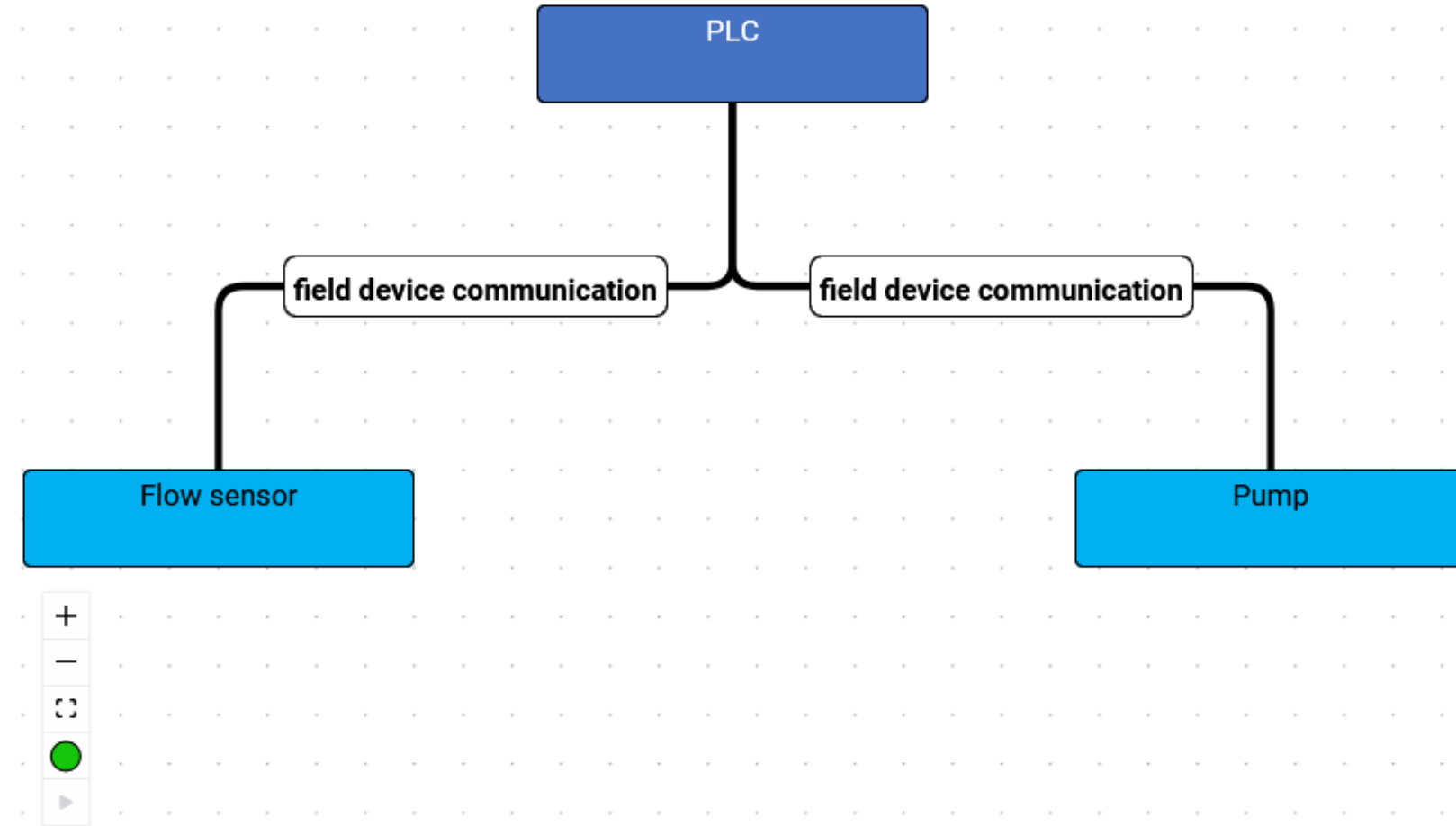
F078 Change operating modes

Control system 0 0

F084 Sensor calibration

Engineering 0 0

F072 Collection of sensor values and transfer to PLC



Function library

Select all functions that apply to your scope

Search

F020 Operate and Observe
Control system 0 8

F021 Video observation of process
Control system 0 0

F022 Offline data analysis
Cloud 0 0

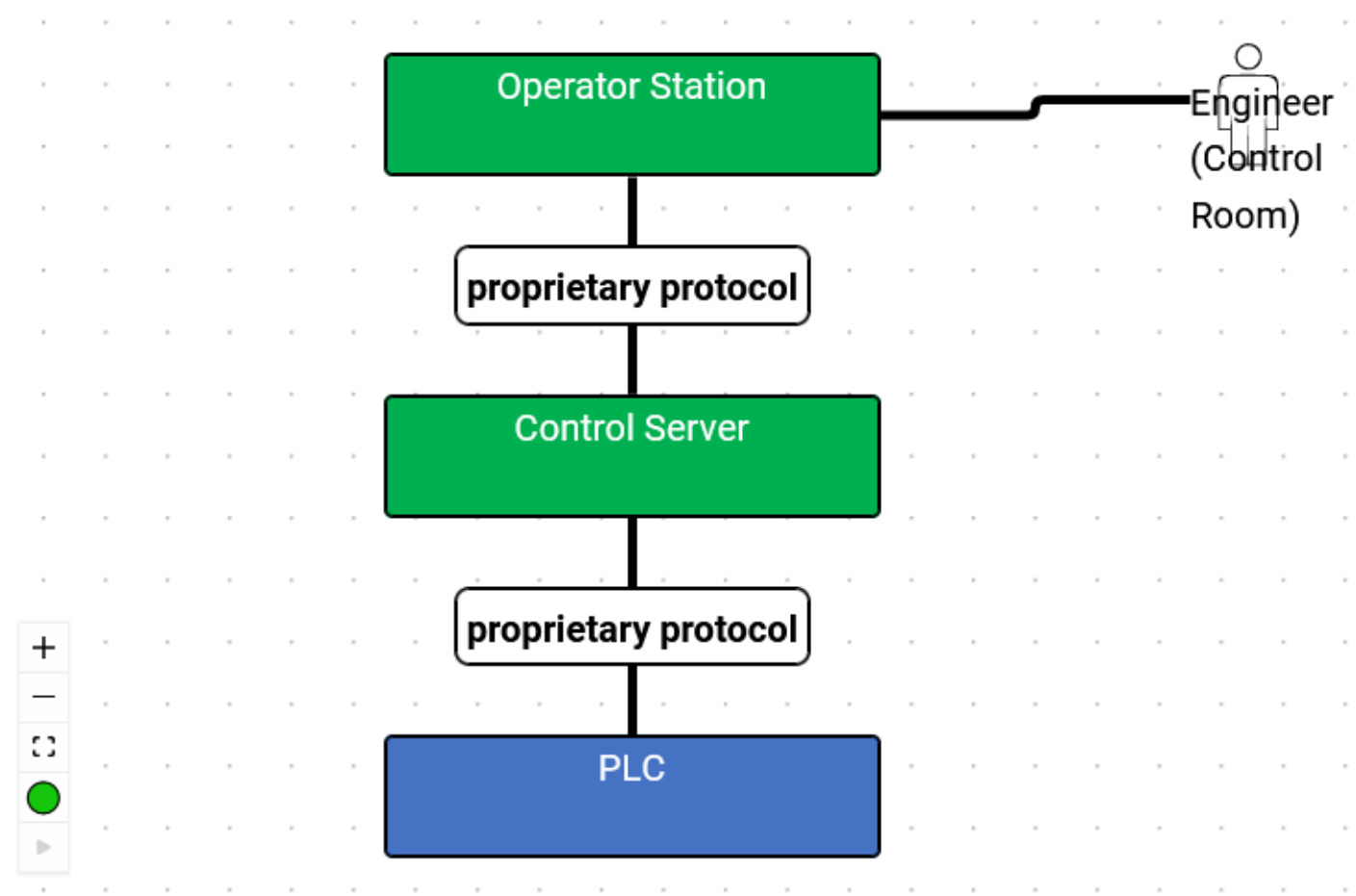
F030 Bridge PLC values from control system
Engineering 0 0

F031 Engineering of APC
Engineering 0 0

F032 Engineering of PLC logic
Engineering 0 8

F033
Integration of field device / PLC into control system
Engineering 0 0

F020 Operate and Observe



Function library

Select all functions that apply to your scope

Search

F011 Advanced Process Control

Basis automation 0 0

F021 Video observation of process

Control system 0 0

F073 Physically change process (actuation)

Administration 0 0

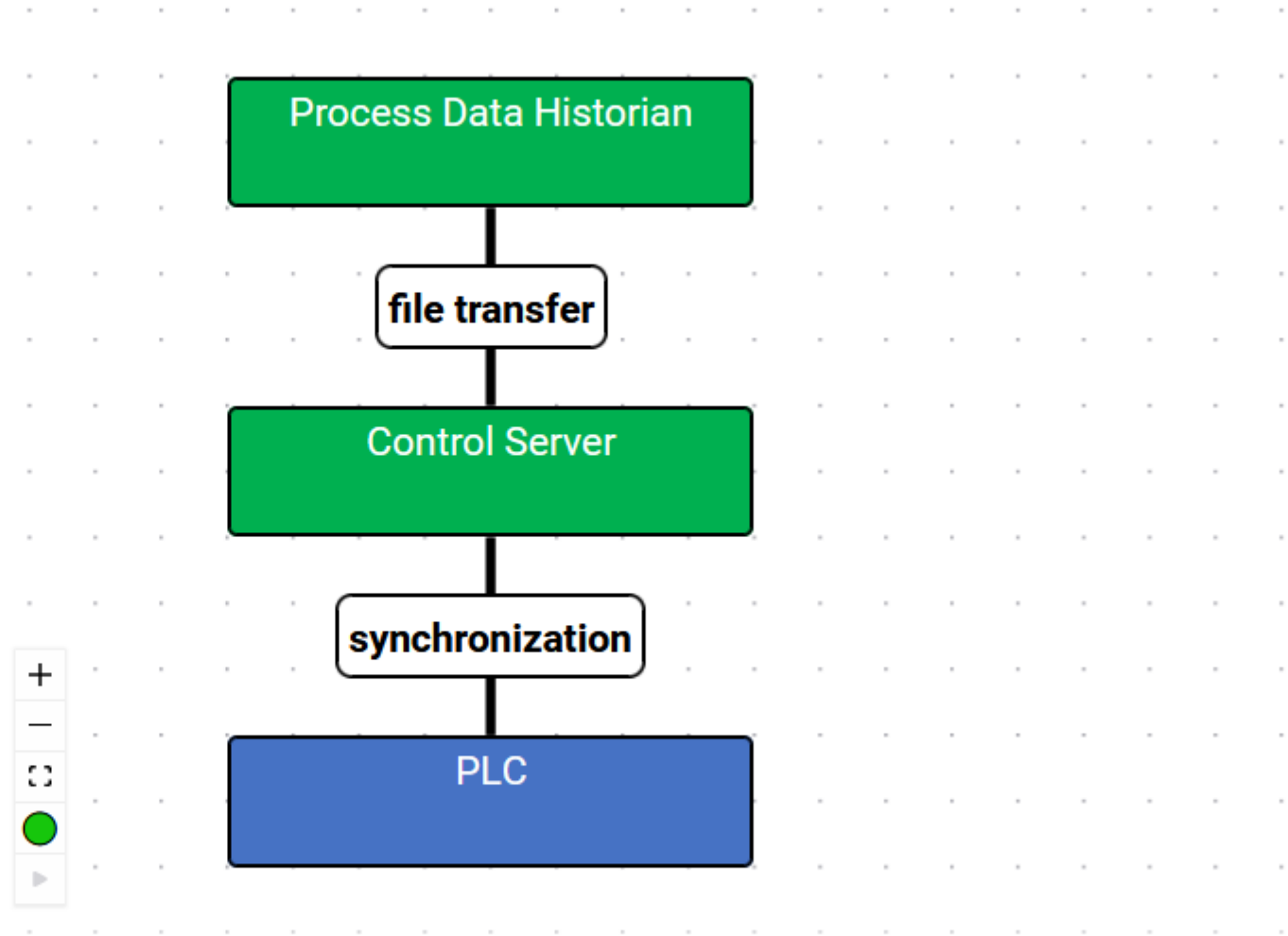
F085 Alarm for critical process values

Control system 0 0

F150 Collection of process information

Control system 0 8

F150 Collection of process information



Function library

Select all functions that apply to your scope

Search

F030 Bridge PLC values from control system

Engineering 0 0

F031 Engineering of APC

Engineering 0 0

F032 Engineering of PLC logic

Engineering 0 8

F033

Integration of field device / PLC into control system

Engineering 0 0

F034 Optimization / loop tuning of control function

Engineering 0 0

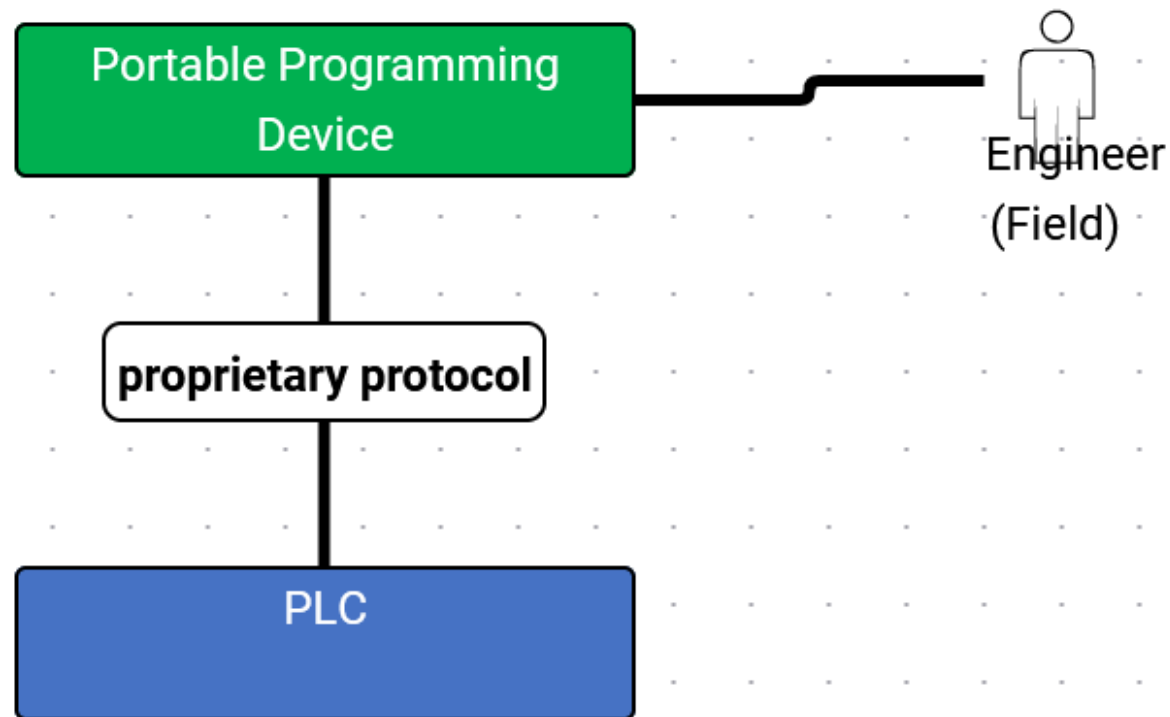
F035 Configure sensors and actuators

Engineering 0 0

F036 Engineering of safety PLC logic

Engineering 0 0

F032 Engineering of PLC logic



Function library

Select all functions that apply to your scope

Search

F006 Malware signature distribution

Security function 0 4

F007 Password management

Security function 0 0

F008 Software distribution

Administration 0 0

F009 Certificate management / PKI

Security function 0 0

F010 Centralized user and access management

Administration 0 0

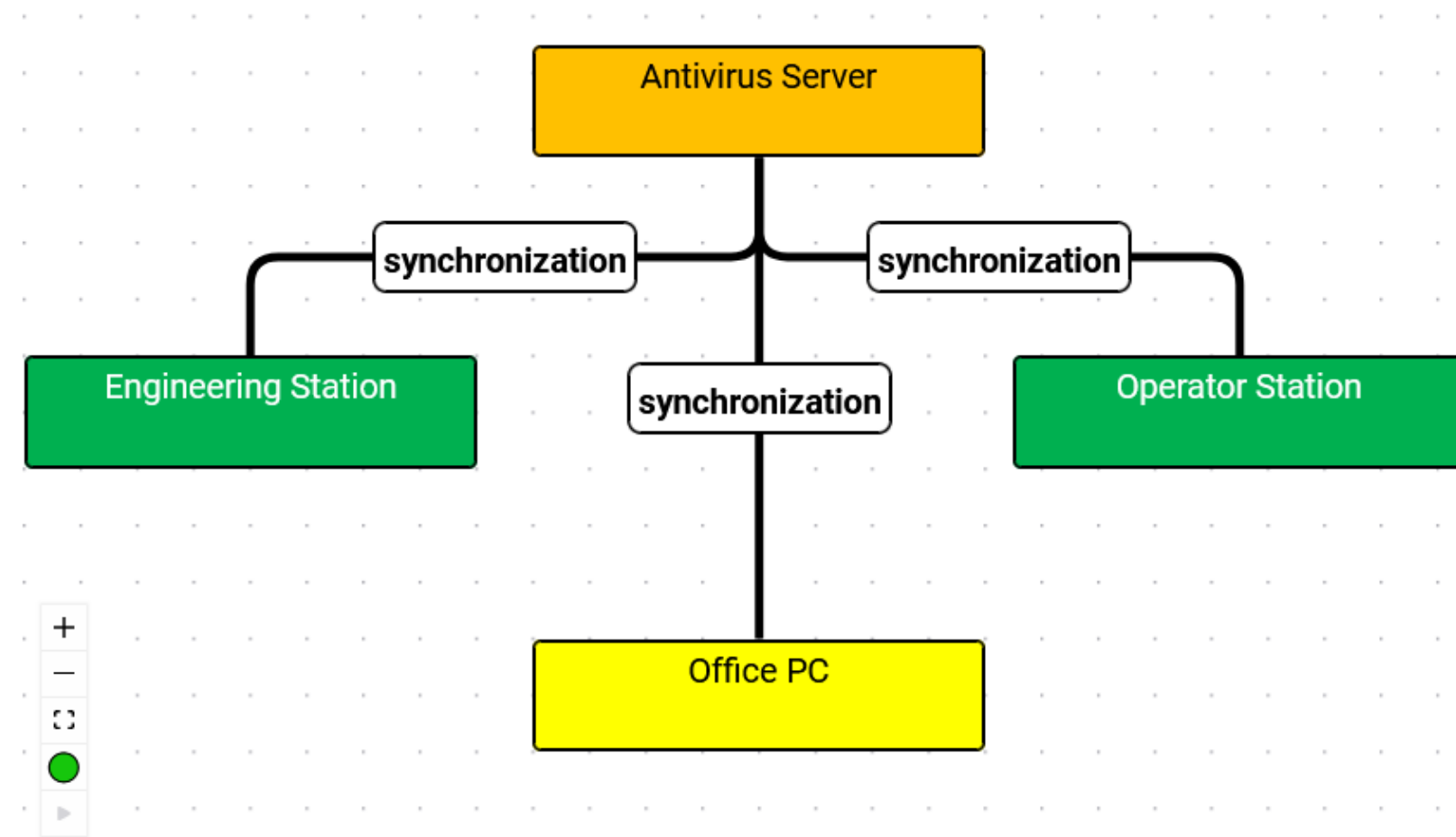
F011 Advanced Process Control

Basis automation 0 0

F012 Safety function

Basis automation 0 6

F006 Malware signature distribution



Function library

Select all functions that apply to your scope

Search

F033

Integration of field device / PLC into control system

Engineering 0 0

F034 Optimization / loop tuning of control function

Engineering 0 0

F035 Configure sensors and actuators

Engineering 0 0

F036 Engineering of safety PLC logic

Engineering 0 0

F037 Remote maintenance

Engineering 0 8

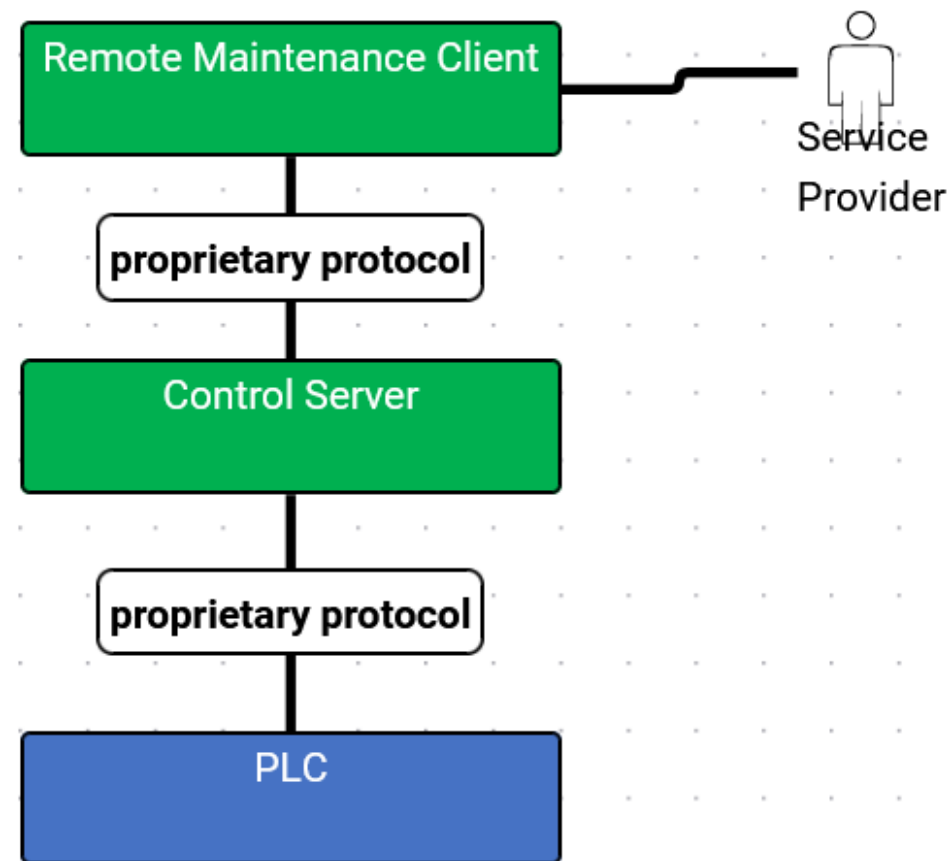
F072 Collection of sensor values and transfer to PLC

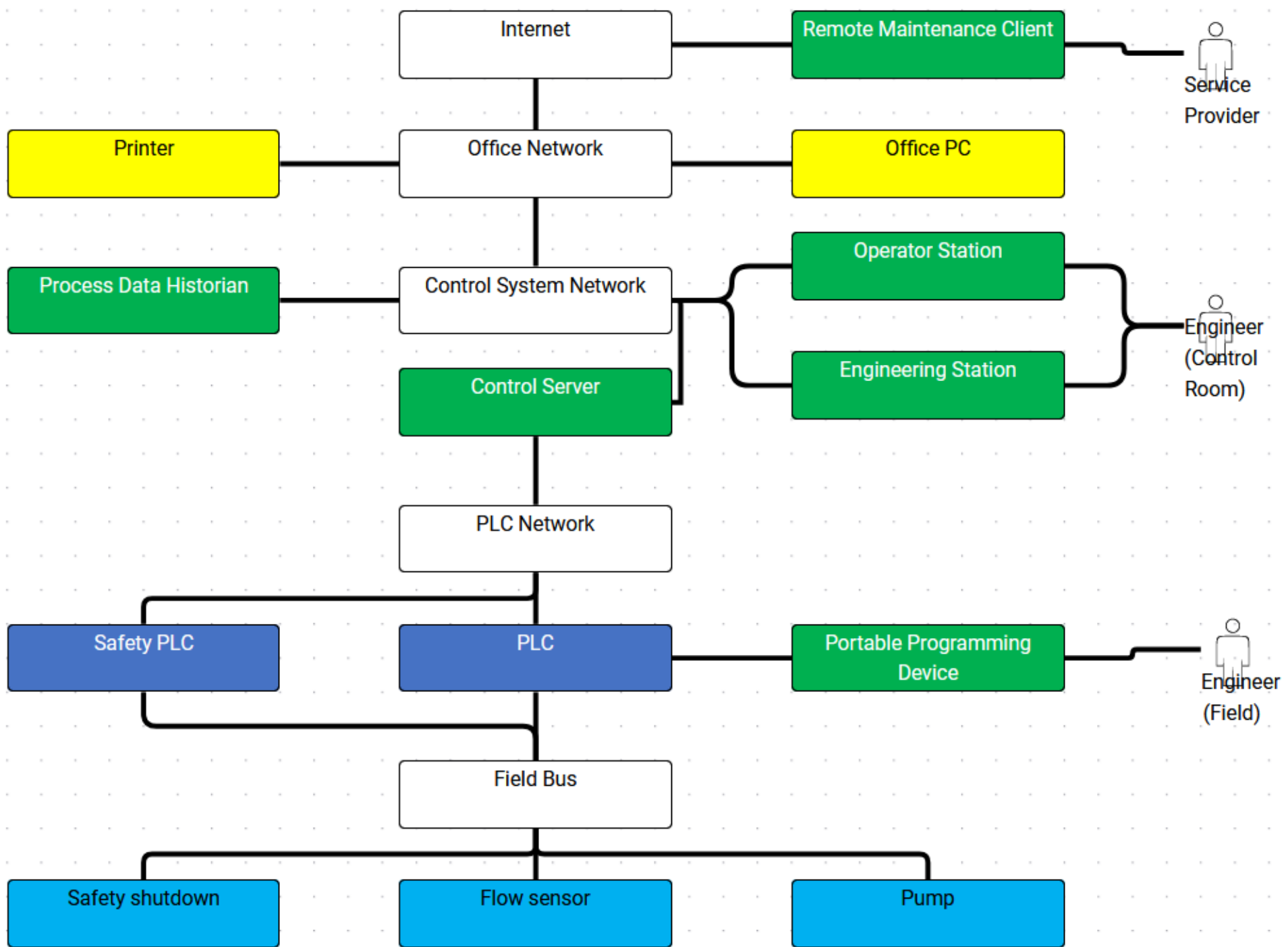
Basis automation 0 6

F073 Physically change process (actuation)

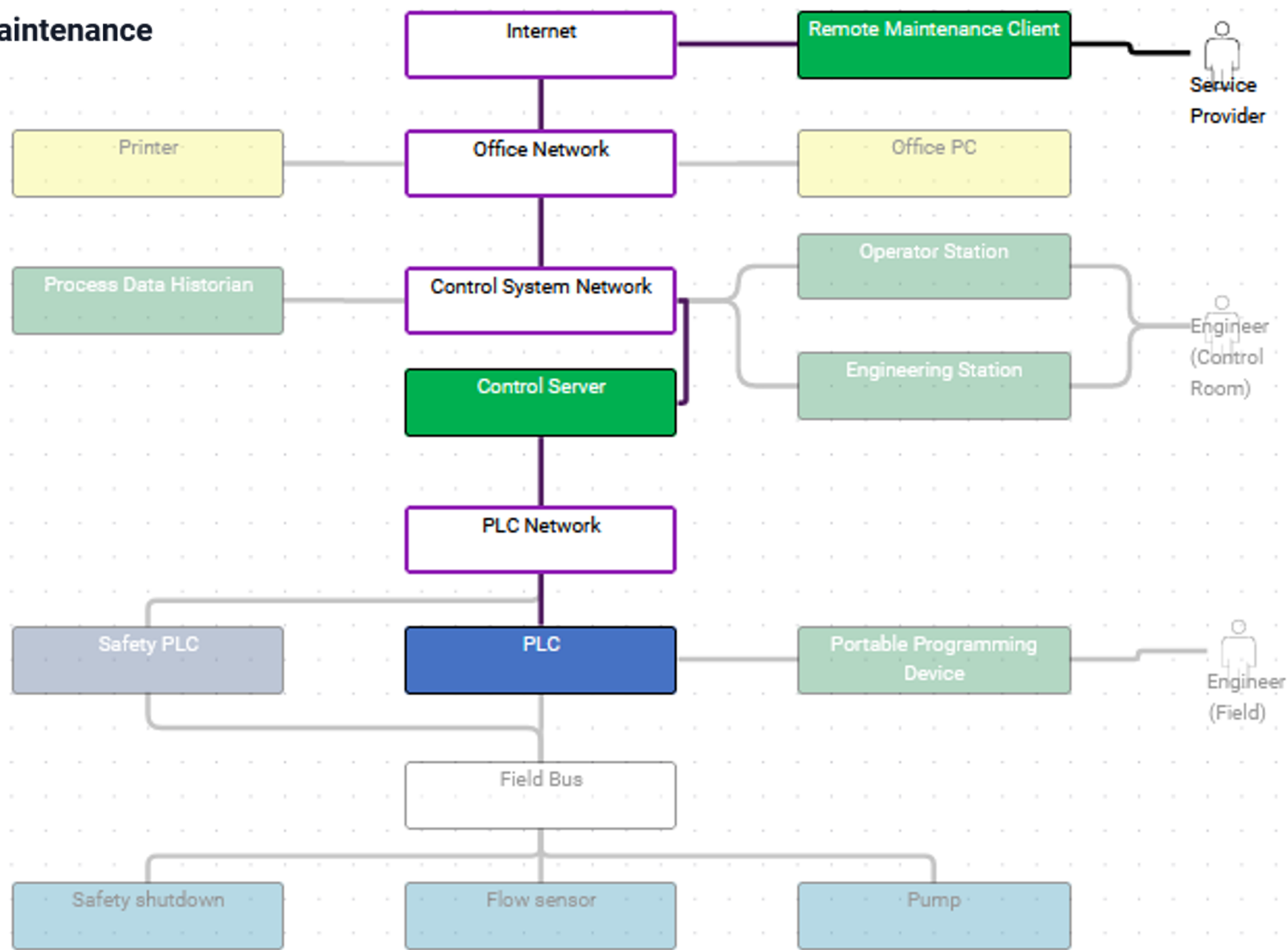
Administration 0 0

F037 Remote maintenance





F037 Remote maintenance



MODEL



Idaho National Laboratory



Cyber-Informed
Engineering



**Massachusetts
Institute of
Technology**

System-Theoretic Process
Analysis (STPA)

Model-based security by design

A person wearing a full-body protective suit, including a hood and gloves, and a white hard hat, is walking away from the camera down a long, narrow aisle in an industrial facility. The aisle is flanked by large, cylindrical tanks and complex metal structures. The lighting is dim, creating a somber and industrial atmosphere.

Myth 2

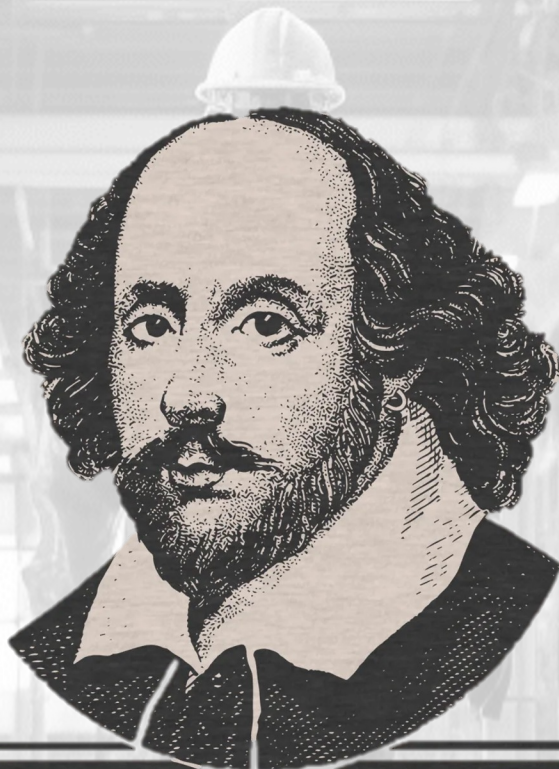
Security by design is done by following secure-by-design-principles.

NCSC	Cavoukian	OWASP	solarwinds
Establish context, then design system	Proactive not Reactive	Minimise attack surface area	use the right tools
Make compromise difficult	Secure by Default	Establish secure defaults	use appropriate techniques
Make disruption difficult	Embedded into Design	Least privilege	follow procedures
Make compromise detection easier	Positive-Sum, not Zero-Sum	Defence in depth	target the SDLC
Reduce the impact of Compromise	End-to-End Security	Fail securely	guarantee Access
	Visibility and Transparency	Don't trust services	Build Systems
	Respect for the User	Separation of duties	Data Center
		Avoid security by obscurity	Clouds
		Keep security simple	Endpoints
		Fix security issues correctly	Identities
			Applications



Reality

Security by design is done by
~~following secure by design principles.~~
making (explicit) security decisions during design



To quote HAMLET

Act III, Scene III, Line 92

“NO”



37%



MODEL

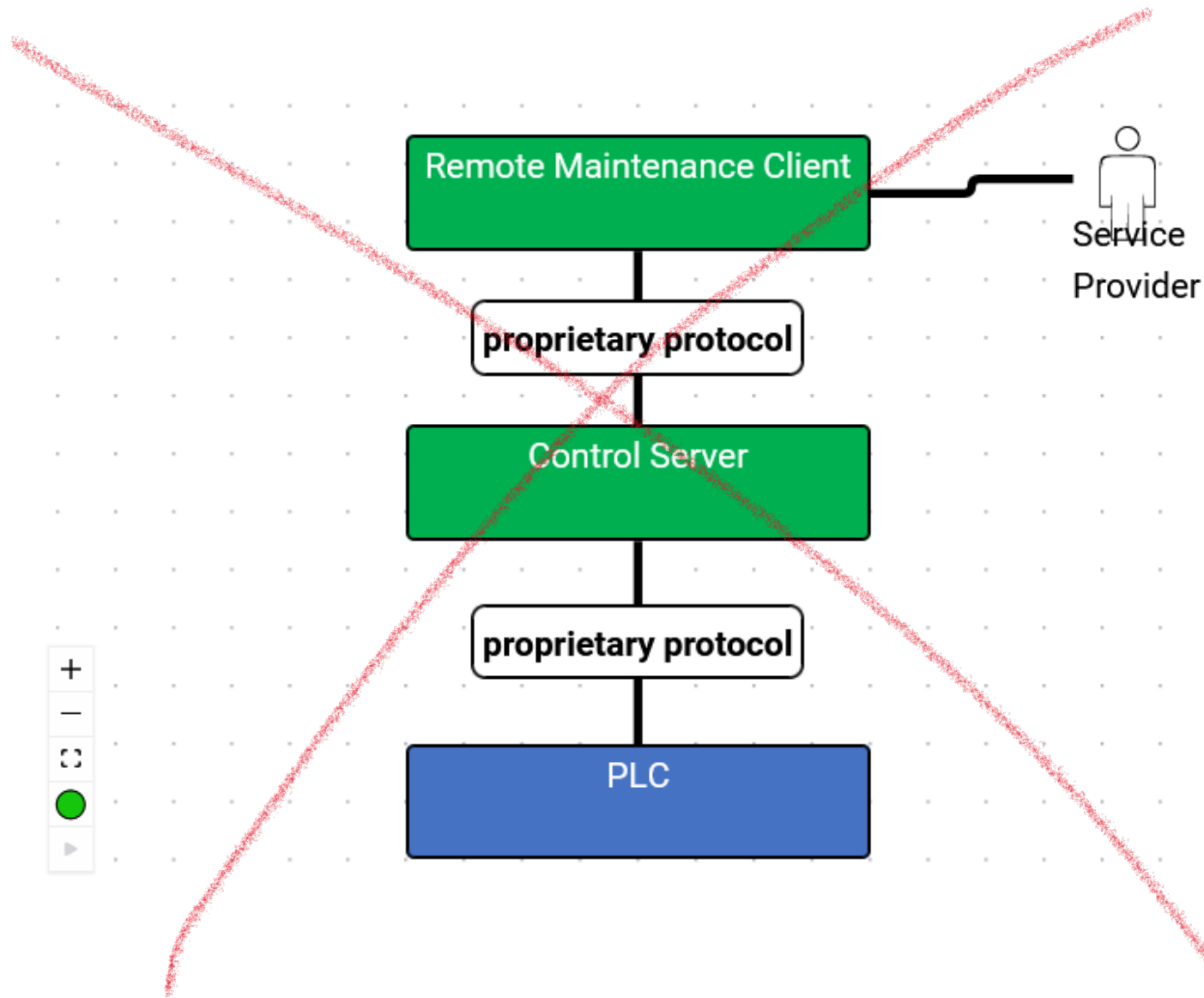
shape your model

DECIDE

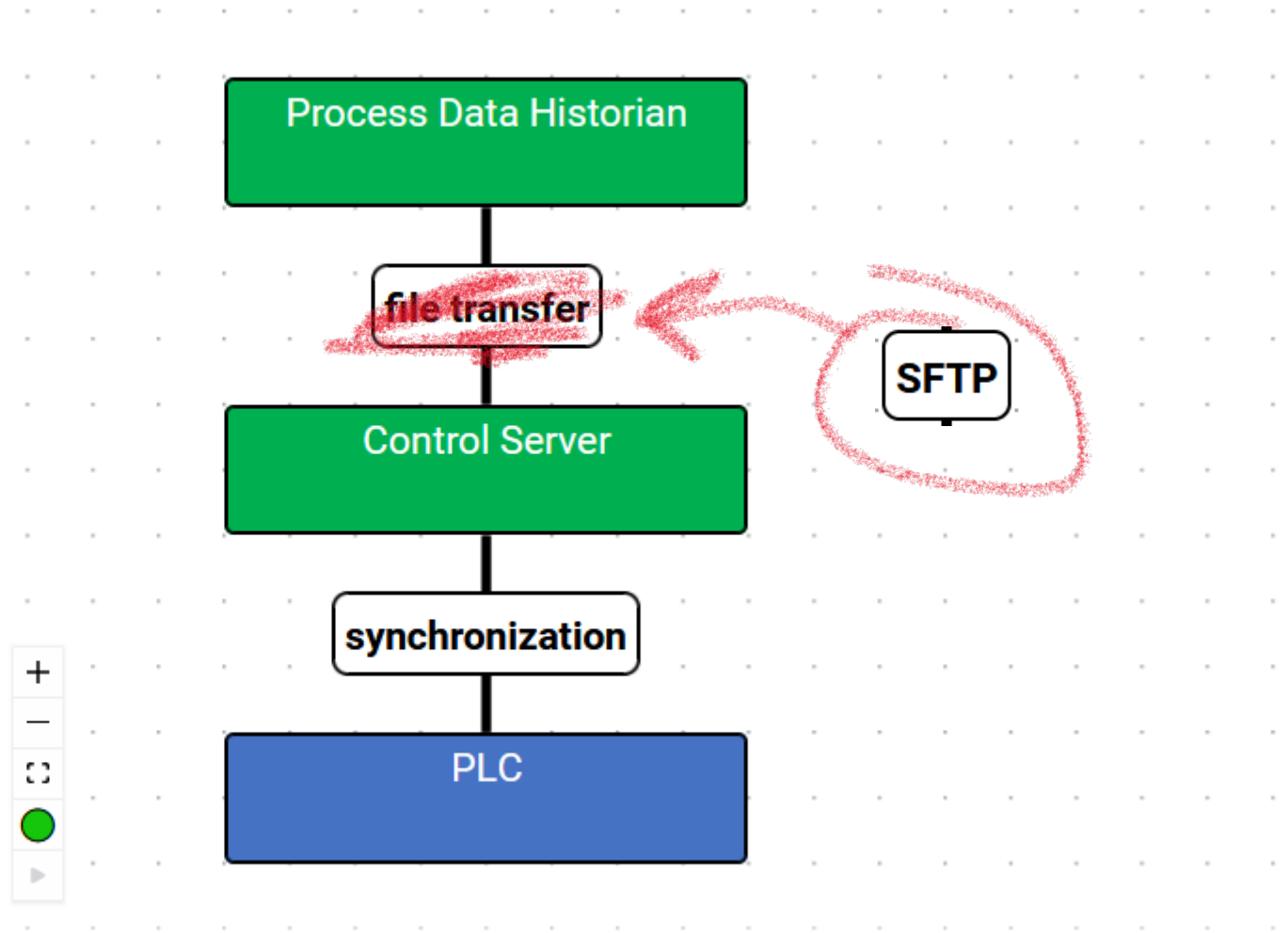
make your decisions

Security by design decisions workflow

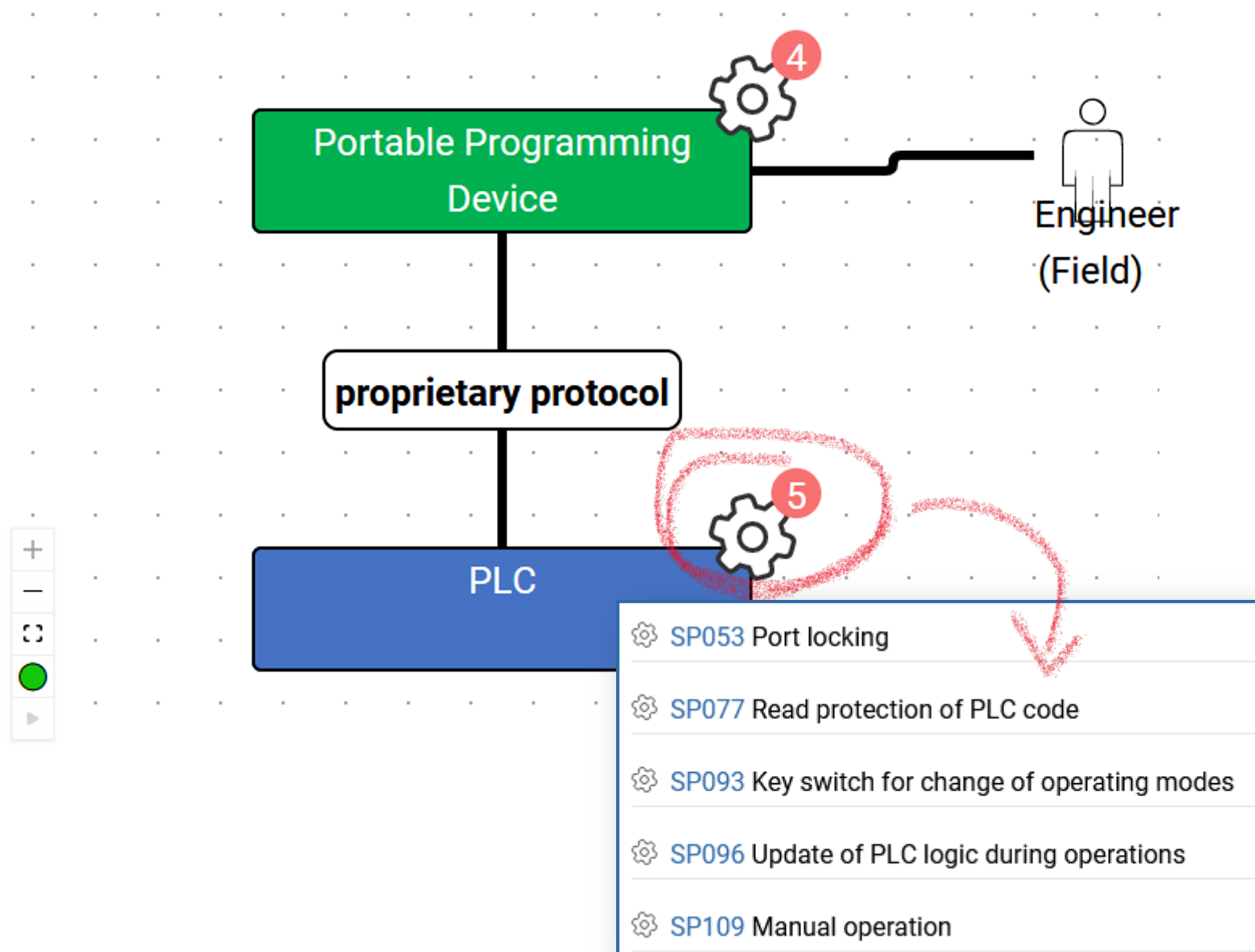
ELIMINATE
FUNCTION



CHOOSE
PROTOCOL



CONFIGURE FUNCTION COMPONENTS



LANDMARK DECISIONS



How can **changes** to the function be made?

- SP053 Port locking
- SP096 Update of PLC logic during operations

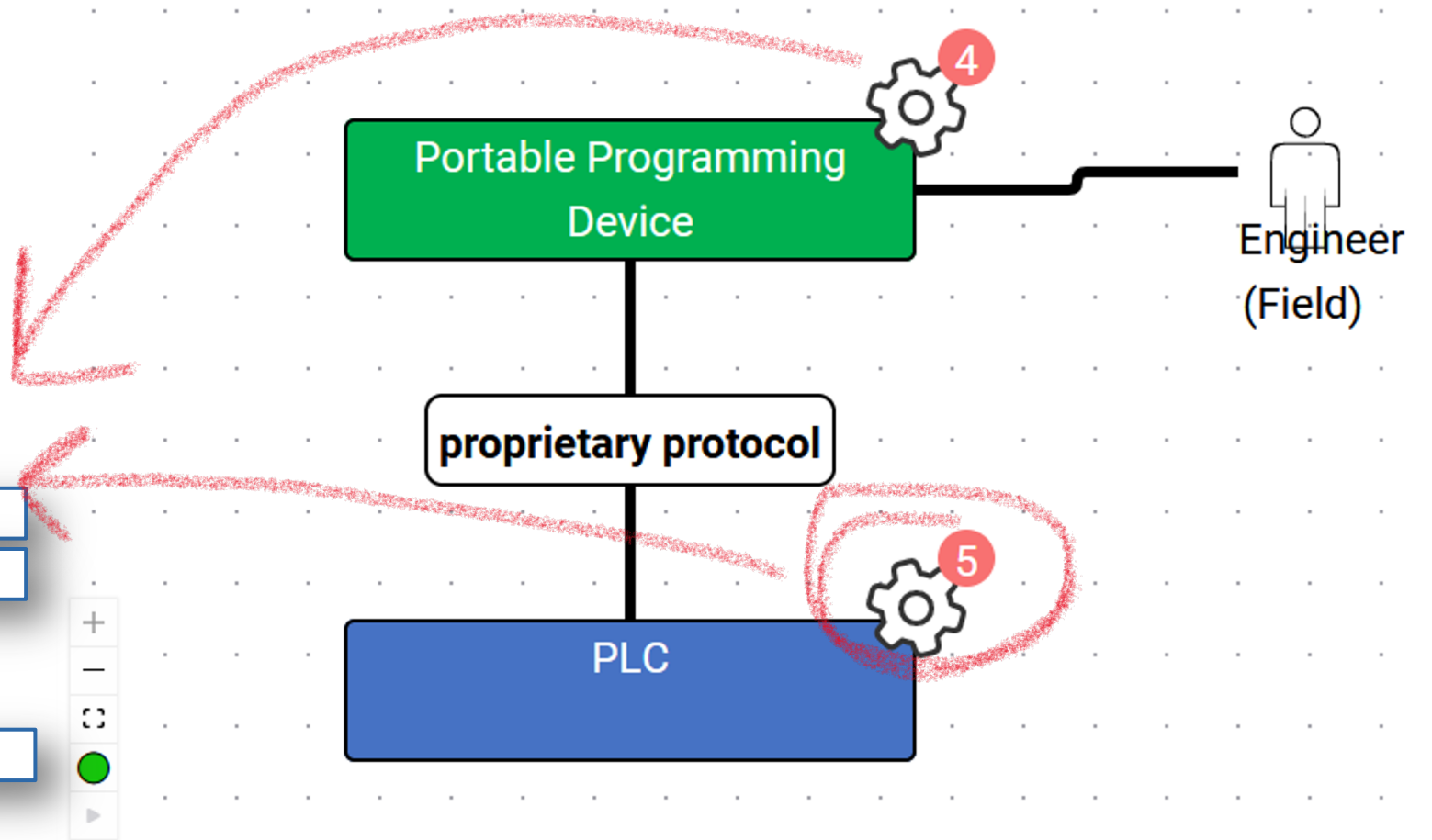
How is **resiliency** of the function ensured in case of an attack?

- SP109 Manual operation

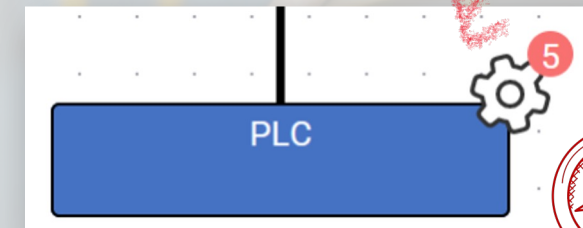
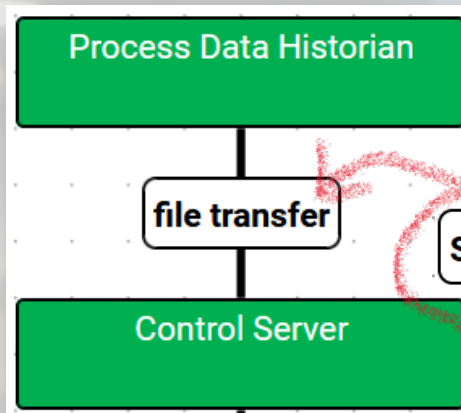
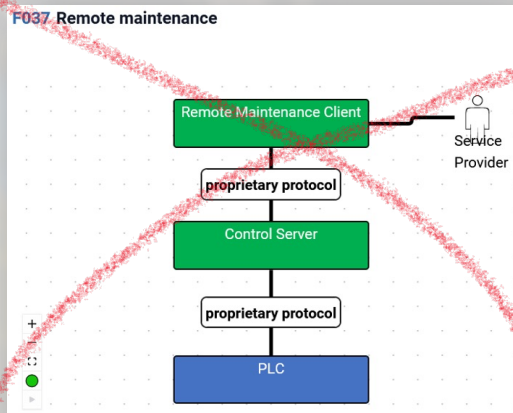
How should **humans** interact with the function?

- SP093 Key switch for change of operating modes

...



Function decisions

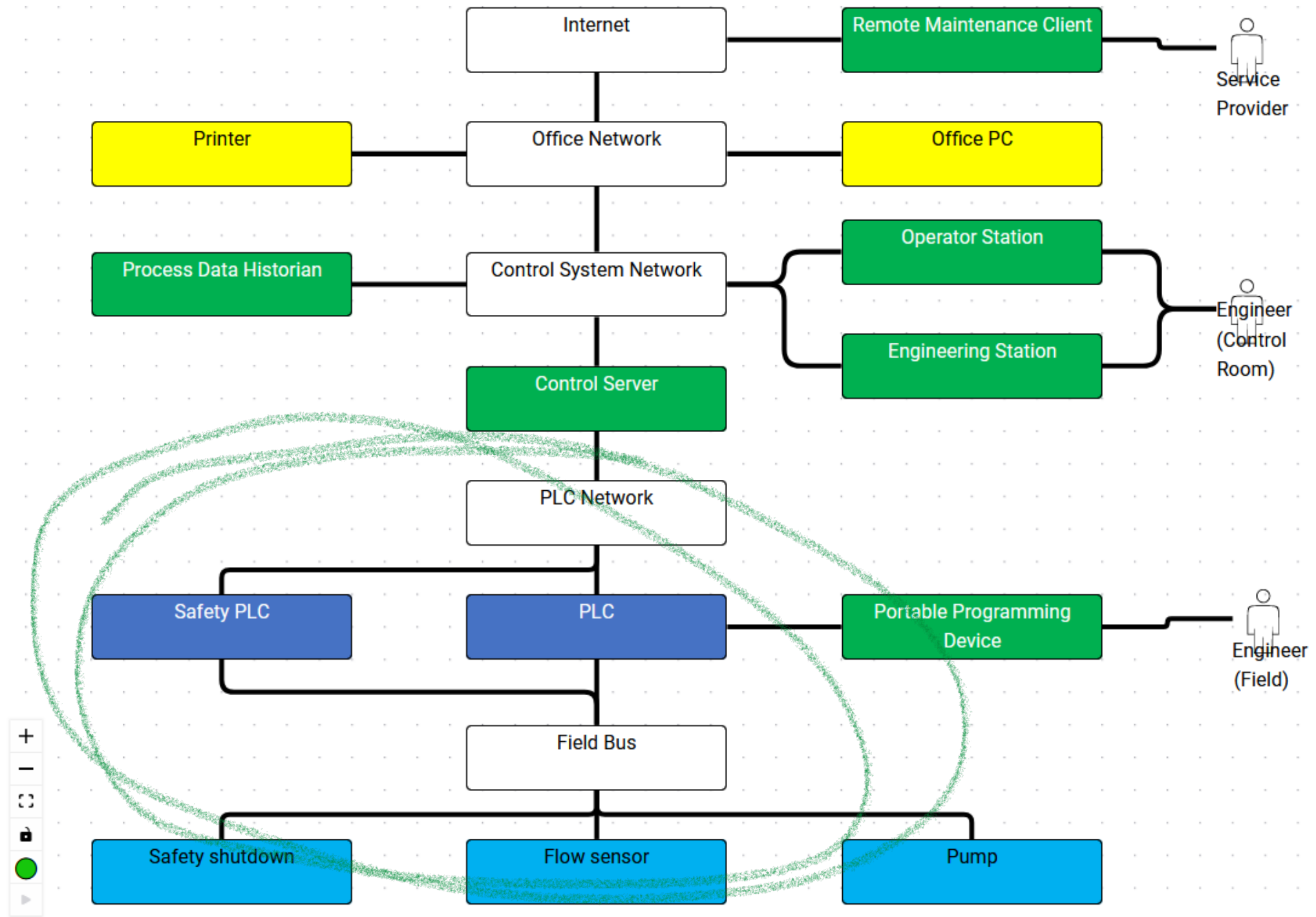


● ELIMINATE FUNCTIONS

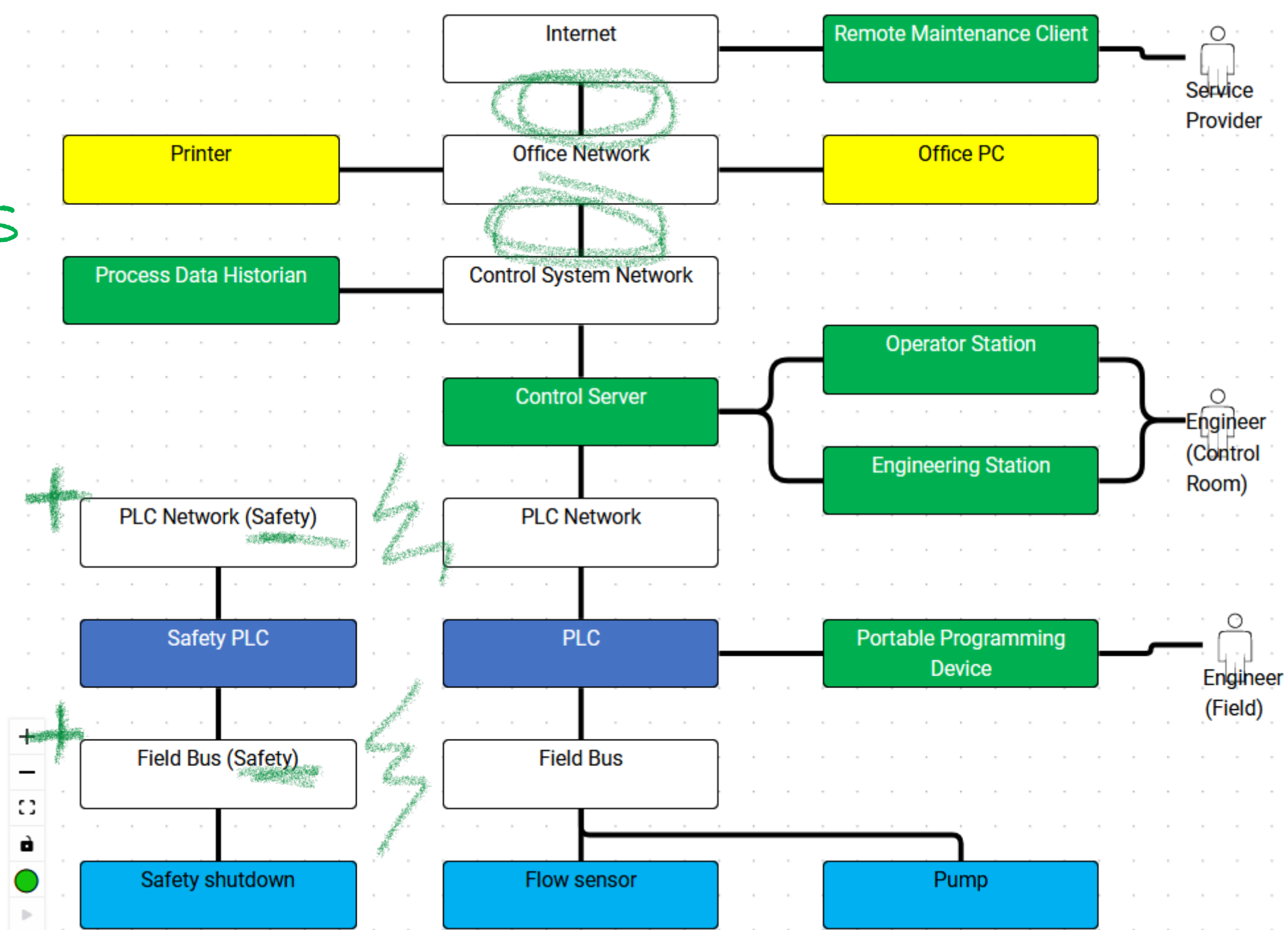
● CHOOSE PROTOCOLS

● CONFIGURE FUNCTION COMPONENTS

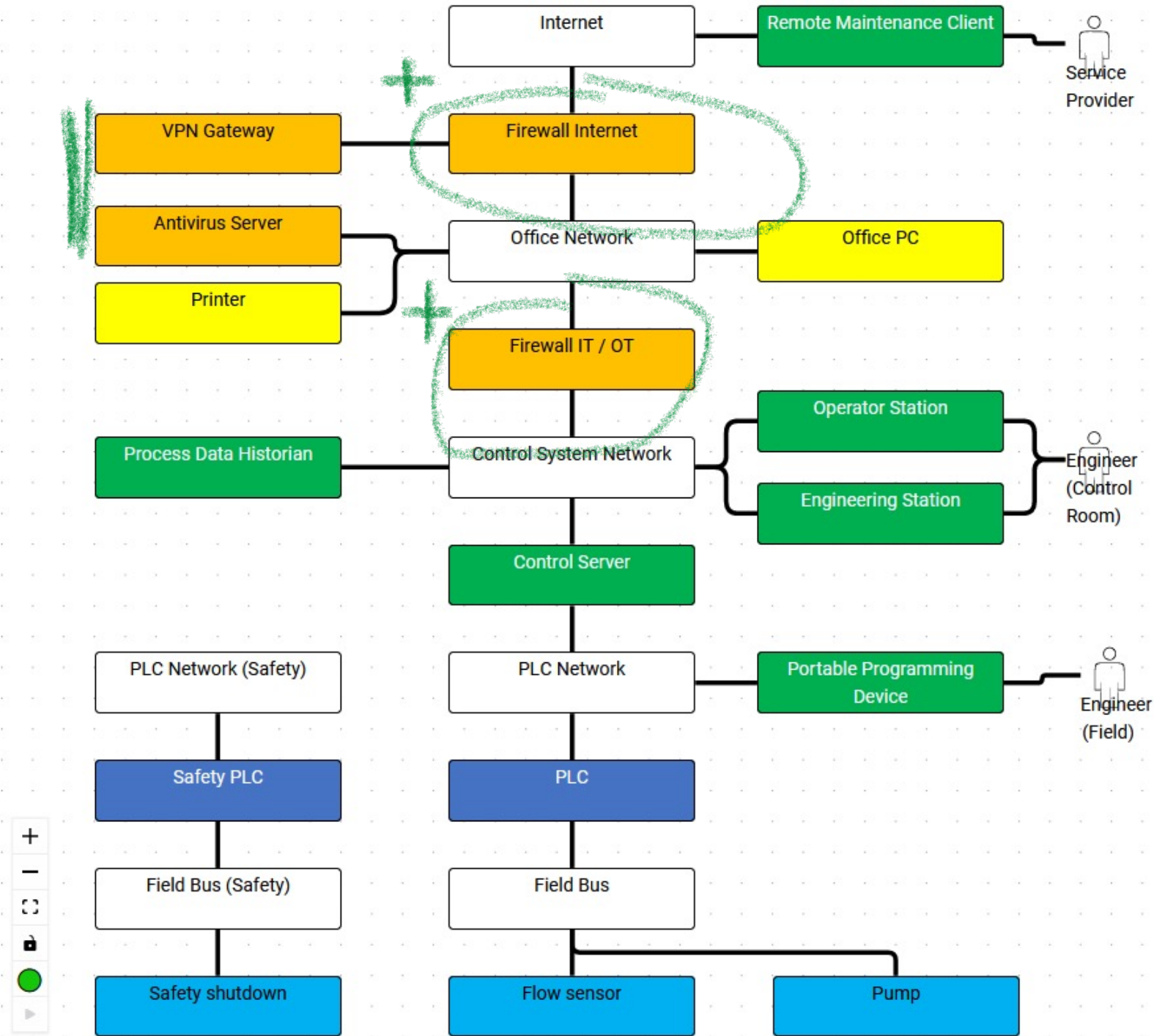
Security by design decision types



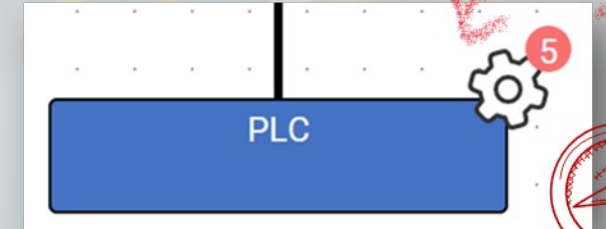
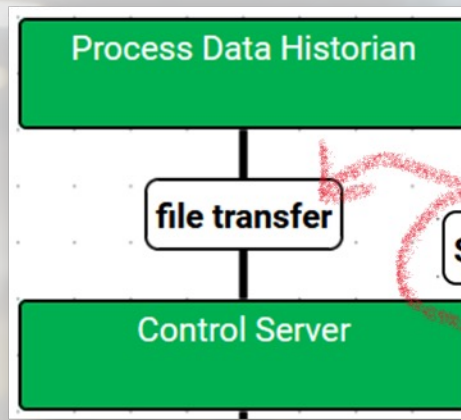
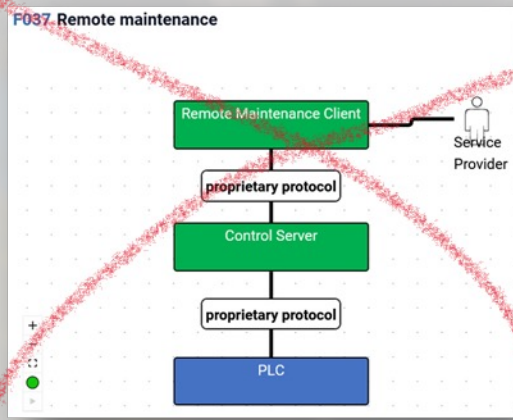
ADD NETWORK SEGMENTS



ADD SECURITY COMPONENTS



Function decisions

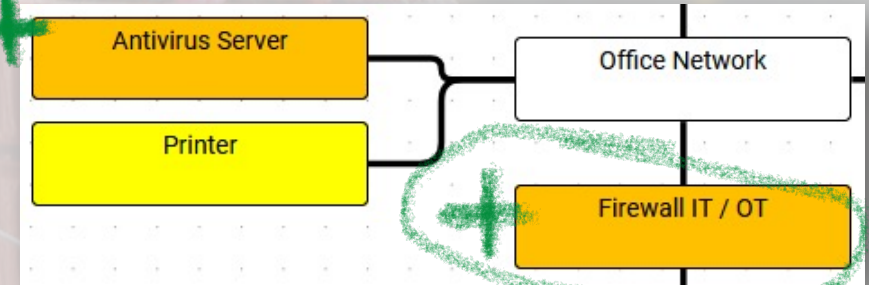
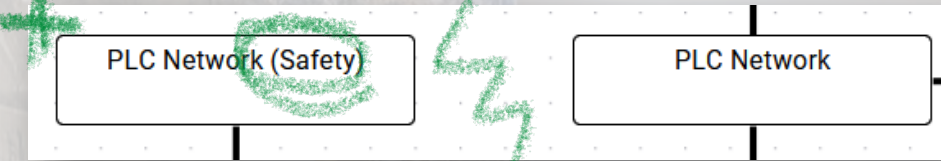


● ELIMINATE FUNCTIONS

● CHOOSE PROTOCOLS

● CONFIGURE FUNCTION COMPONENTS

Architecture decisions

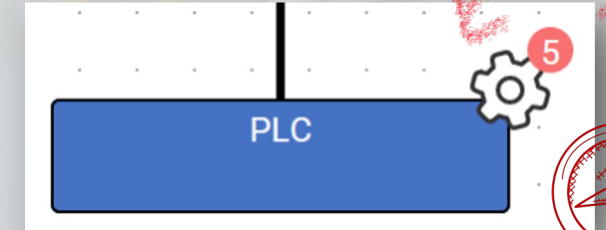
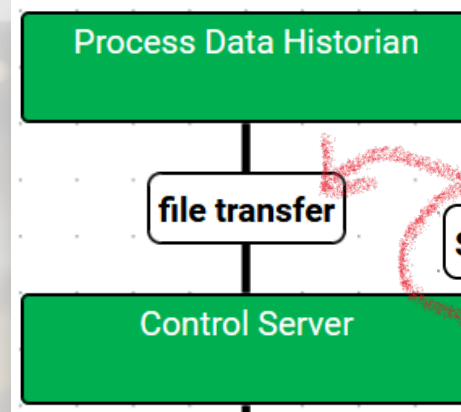
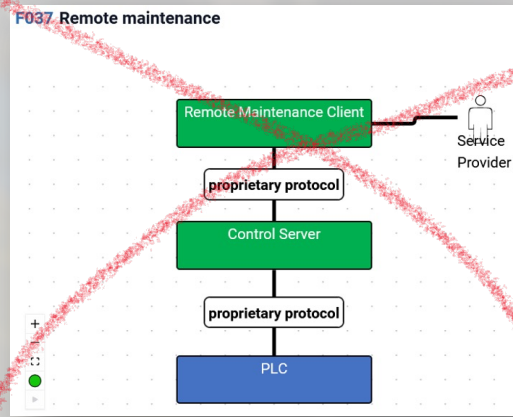


● ADD NETWORK SEGMENTS

● ADD SECURITY COMPONENTS

Security by design decision types

Function decisions

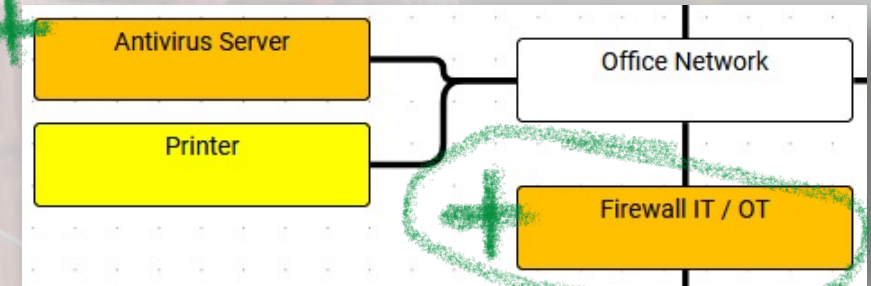
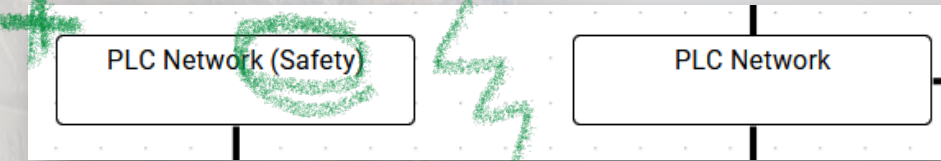


● ELIMINATE FUNCTIONS

● CHOOSE PROTOCOLS

● CONFIGURE FUNCTION COMPONENTS

Architecture decisions



● ADD NETWORK SEGMENTS

● ADD SECURITY COMPONENTS

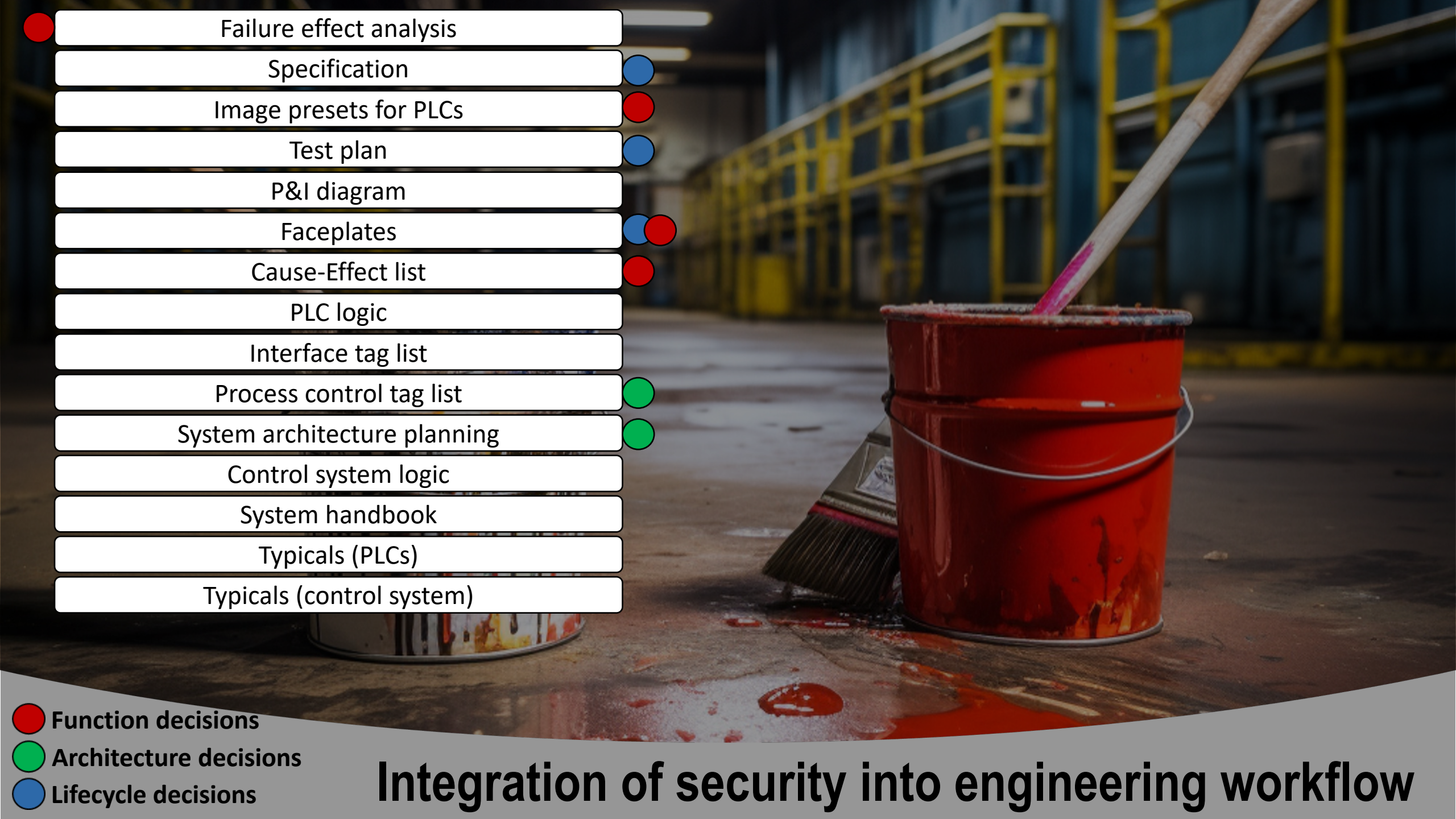
Lifecycle decisions

●  PROCUREMENT CRITERIA

●  MONITORING IN CONTROL SYSTEM

●  SECURITY ACCEPTANCE TESTS

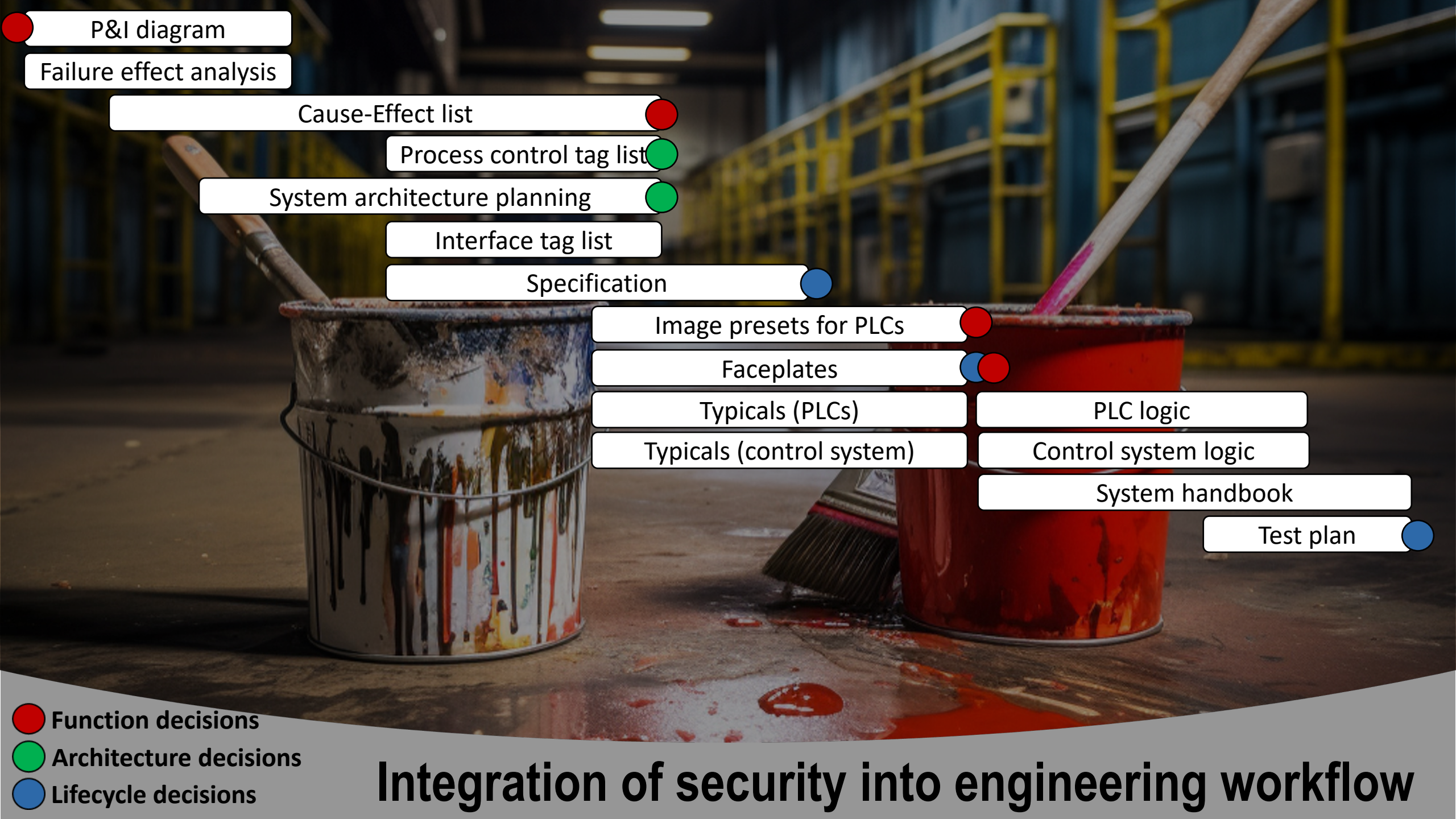
Security by design decision types



Failure effect analysis	●
Specification	●
Image presets for PLCs	●
Test plan	●
P&I diagram	
Faceplates	● ●
Cause-Effect list	●
PLC logic	
Interface tag list	
Process control tag list	●
System architecture planning	●
Control system logic	
System handbook	
Typicals (PLCs)	
Typicals (control system)	

- Function decisions
- Architecture decisions
- Lifecycle decisions

Integration of security into engineering workflow



P&I diagram

Failure effect analysis

Cause-Effect list

Process control tag list

System architecture planning

Interface tag list

Specification

Image presets for PLCs

Faceplates

Typicals (PLCs)

Typicals (control system)

PLC logic

Control system logic

System handbook

Test plan

- Function decisions
- Architecture decisions
- Lifecycle decisions

Integration of security into engineering workflow



Myth 3

Security by Design is successful if after the design no vulnerabilities emerge.



Reality

Security by Design is successful if after the design
~~no vulnerabilities emerge.~~

all security decisions are traceable by third parties.



**Security decisions
must leave traces**







Risk-based



Goal-based



Compliance-based



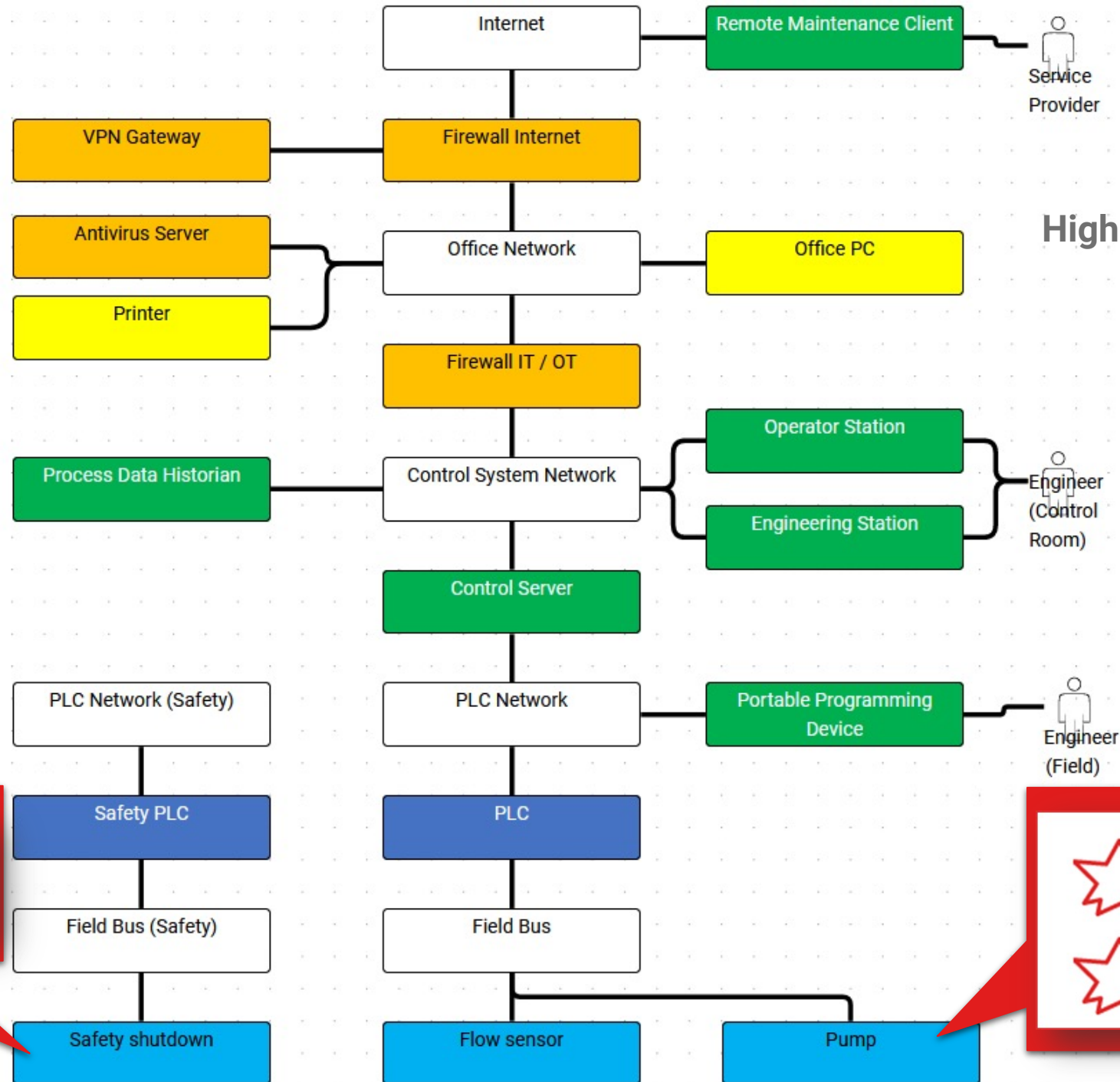
Functional requirement or restriction





Reasons for a security decision




High Consequence Events



 HCE002 Safety shutdown does not work in case of request

 HCE001 Reactor explodes

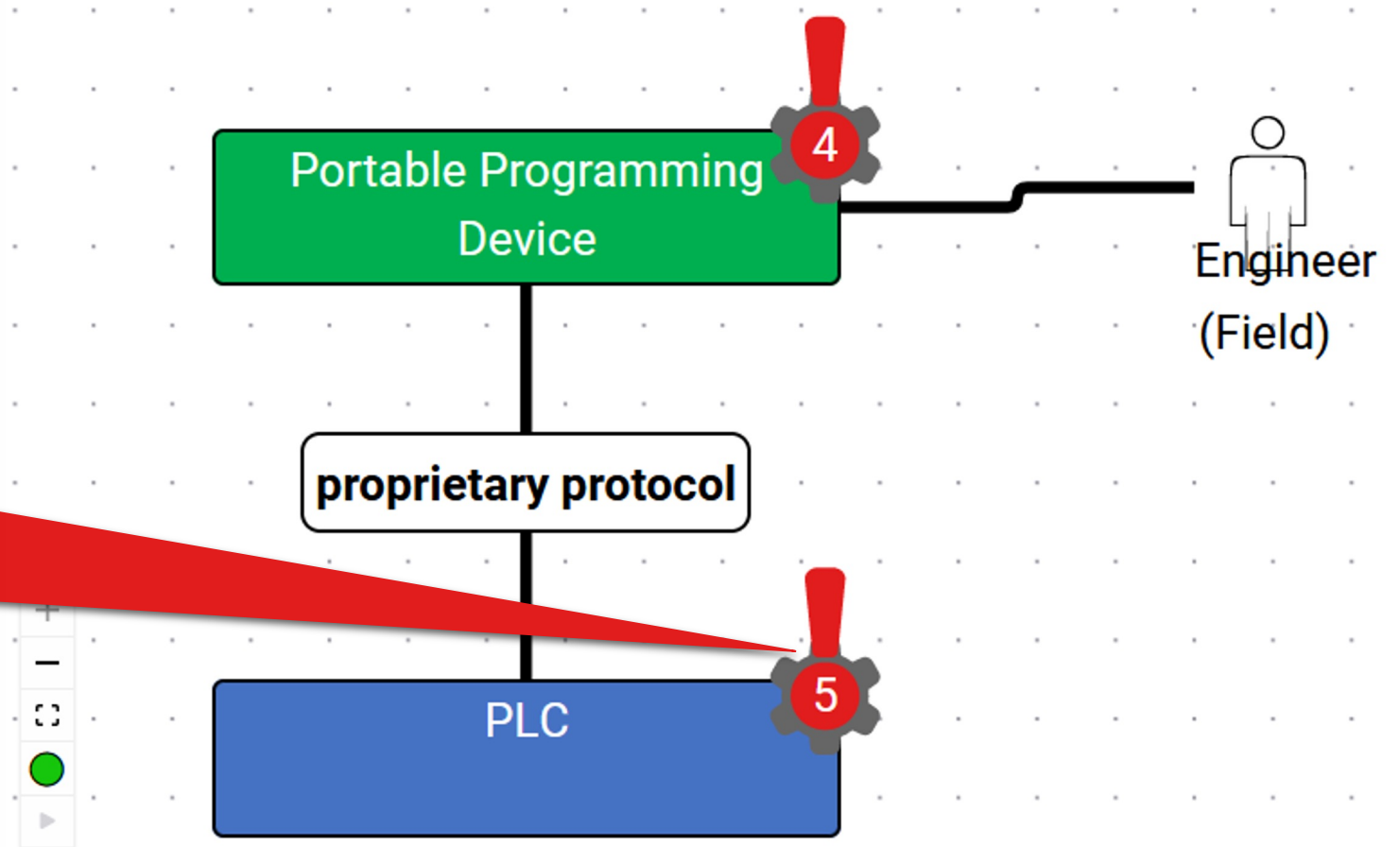
 HCE003 Pump breaks



E009 PLC

Attack points

- SP053 Port locking
 - ! None
- SP077 Read protection of PLC code
 - ! No protection
- SP093 Key switch for change of operating modes
 - ! None
 - ! Software switch
- SP096 Update of PLC logic during operations
 - ! Enabled
- SP109 Manual operation
 - ! Not possible

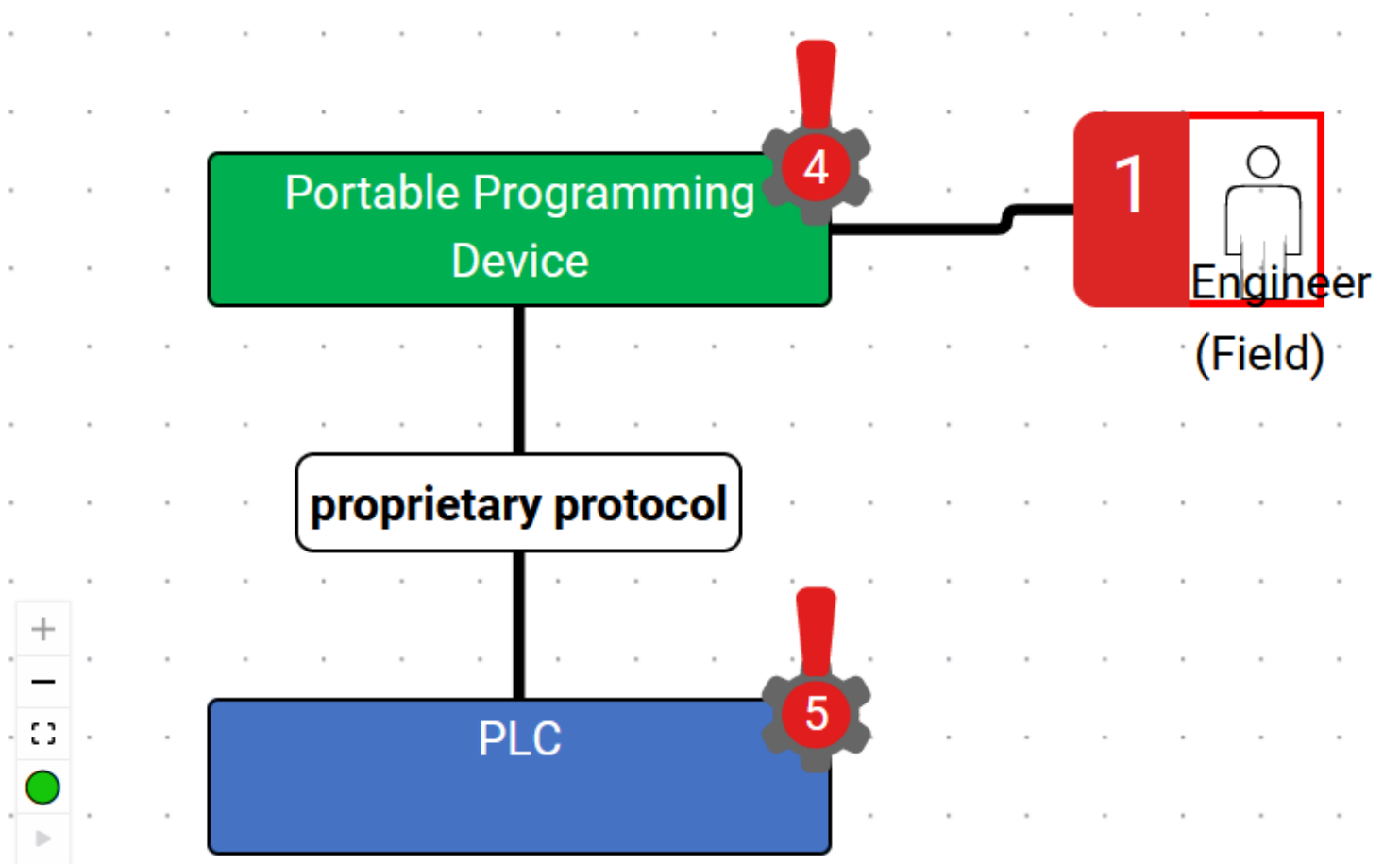





Attack scenario: Malicious change of PLC logic

1 TA0108 Initial Access: T0865
Spearphishing Attachment

● E006 Engineer (Field)



High Consequence Events

 HCE001 Reactor explodes



Attack scenario: Malicious change of PLC logic

1 TA0108 Initial Access: T0865
Spearphishing Attachment

● E006 Engineer (Field)


2 TA0109 Lateral Movement: T0891
Hardcoded Credentials

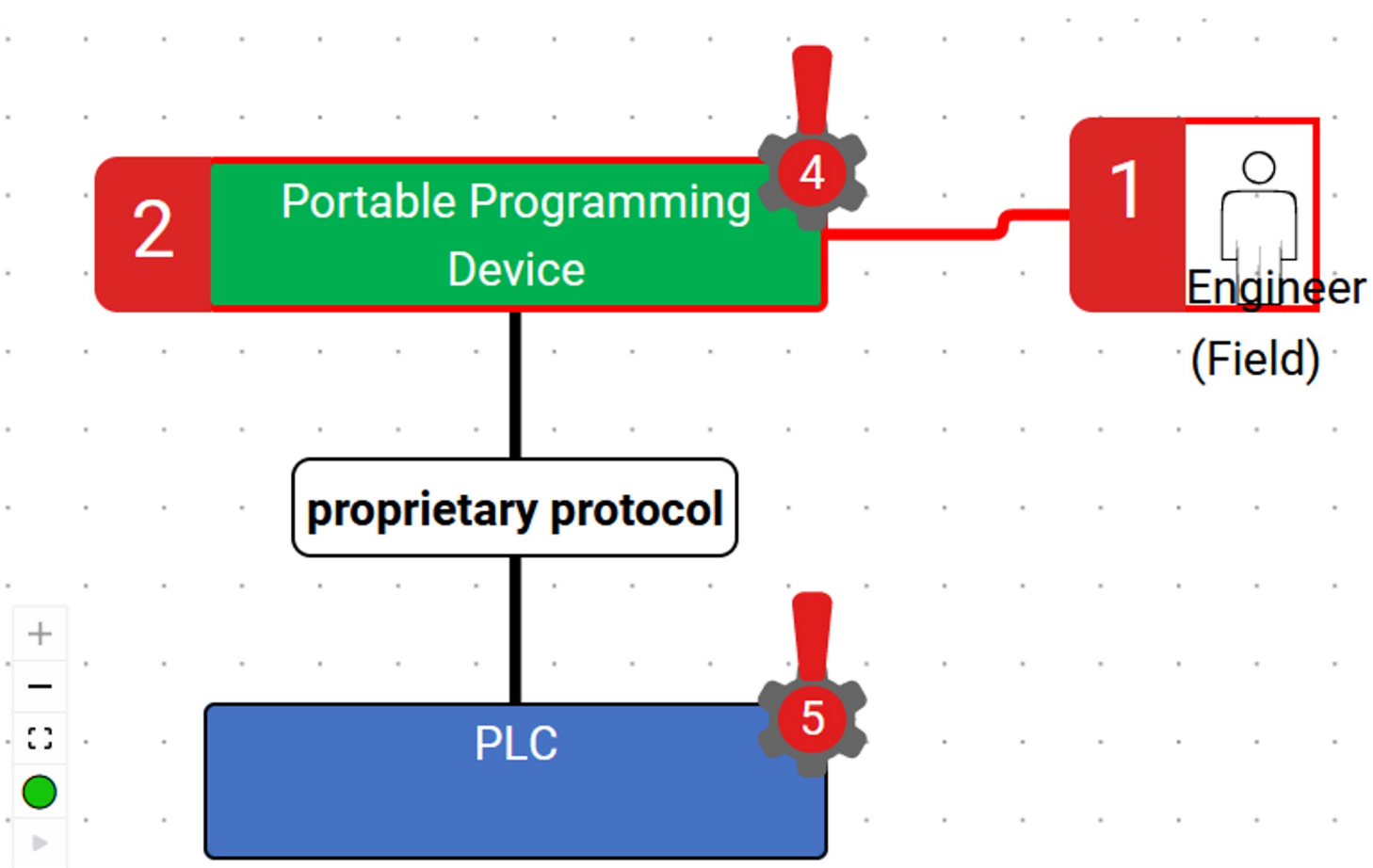
● E008 Portable Programming Device

! SP046 Logging of authentication events: Disabled

! SP018 Password storage: Clear text in file

High Consequence Events

 HCE001 Reactor explodes





Attack scenario: Malicious change of PLC logic

1 TA0108 Initial Access: T0865
Spearphishing Attachment

● E006 Engineer (Field)

2 TA0109 Lateral Movement: T0891
Hardcoded Credentials

● E008 Portable Programming Device

! SP046 Logging of authentication events: Disabled

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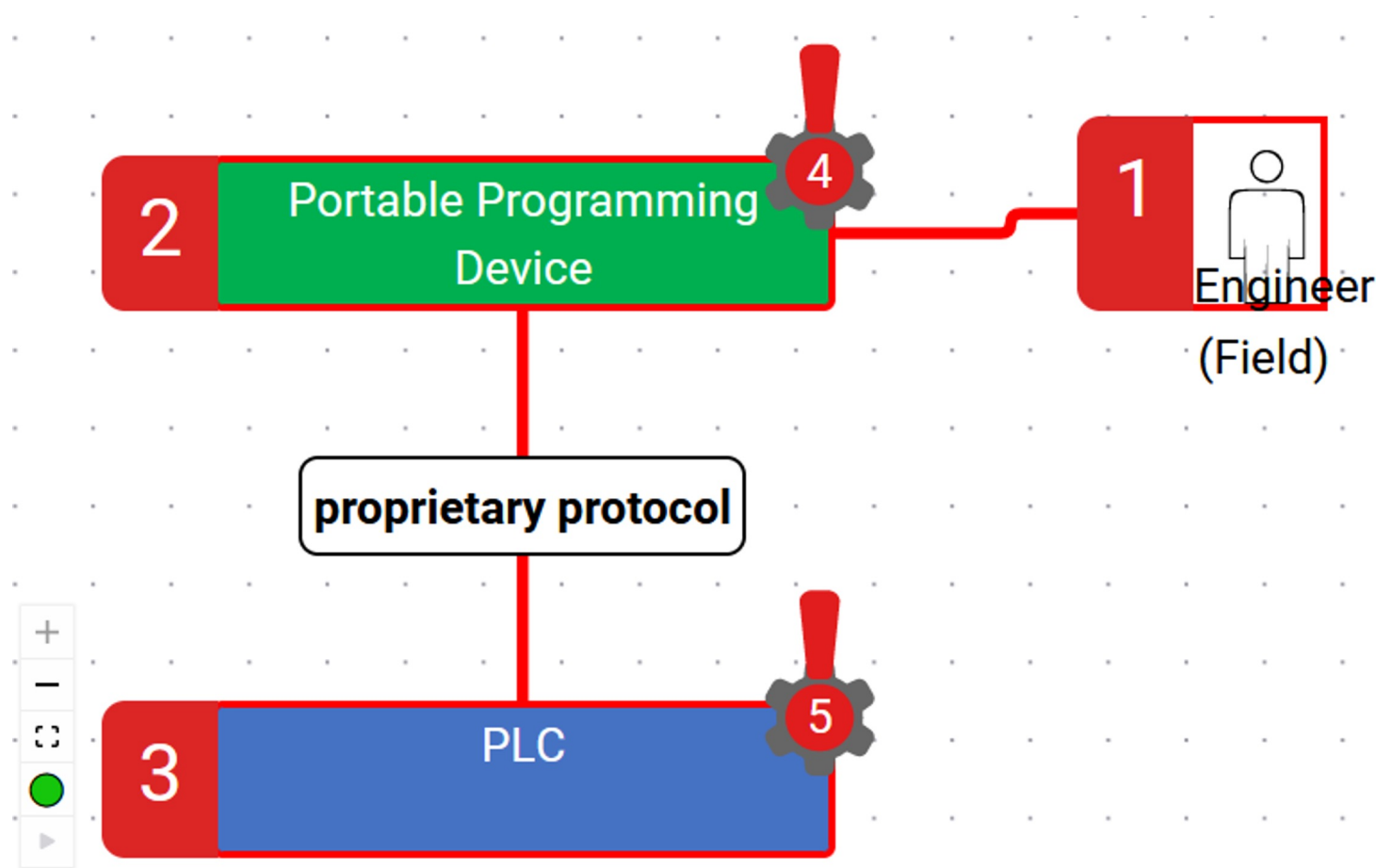
3 TA0105 Impact: T0831 Manipulation
of Control

● E009 PLC

! SP096 Update of PLC logic during operations: Enabled

High Consequence Events

HCE001 Reactor explodes





Attack scenario: Malicious change of PLC logic

1 TA0108 Initial Access: T0865
Spearphishing Attachment

● E006 Engineer (Field)

2 TA0109 Lateral Movement: T0891
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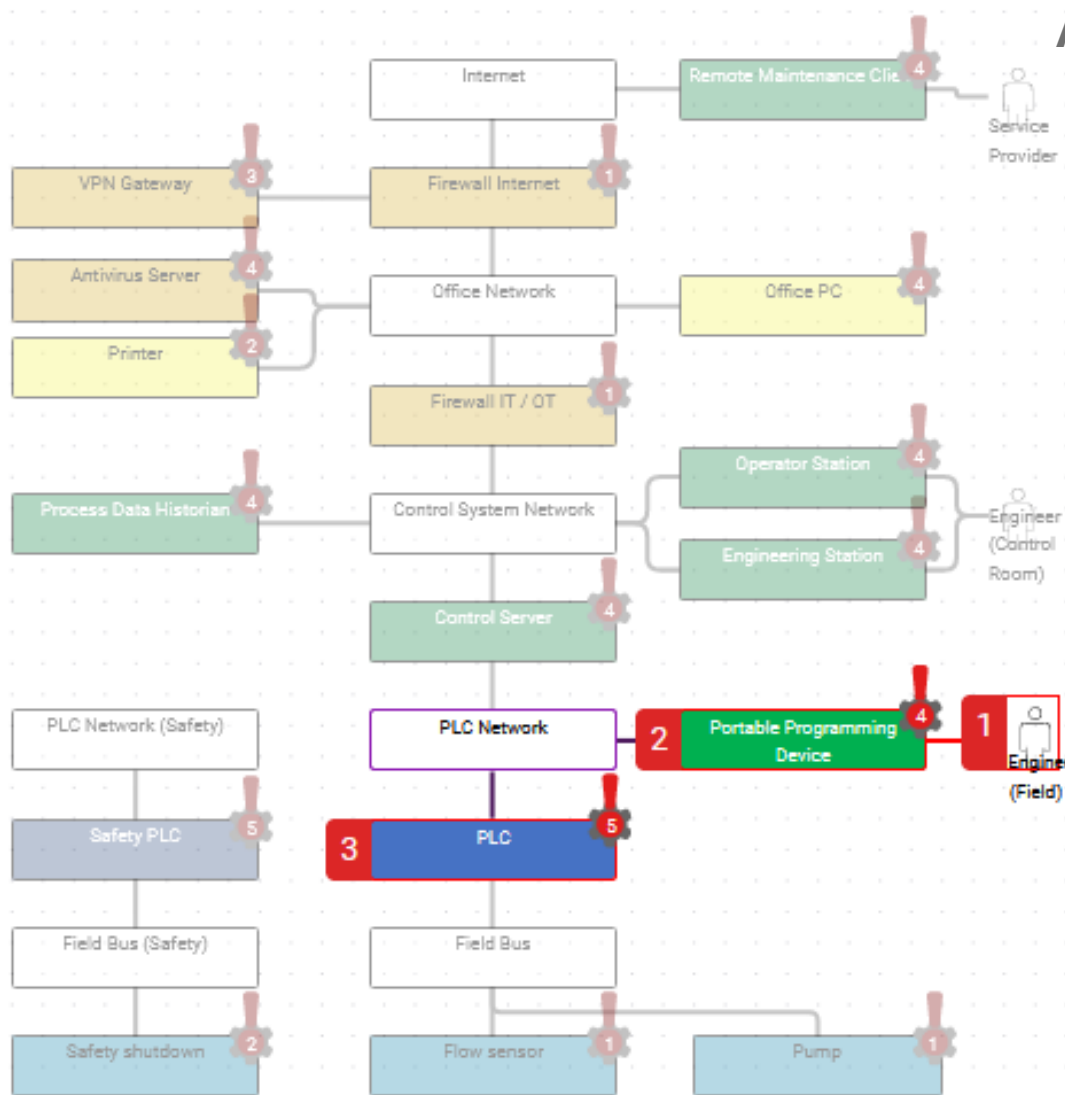
● E009 PLC

! SP096 Update of PLC logic during operations: Enabled

High Consequence Events

★ HCE001 Reactor explodes

Attack scenarios





Risk-based



Goal-based



Compliance-based



Functional requirement or restriction



Reasons for a security decision



Security Goals

SG001

Portable programming device can only be used by authorized personnel

SG002

Integrity of safety shutdown logic

SG003

Control system components can only be accessed read-only from external networks

SG004

Pump always stays within safe operating range





Risk-based



Goal-based



Compliance-based



Functional requirement or restriction



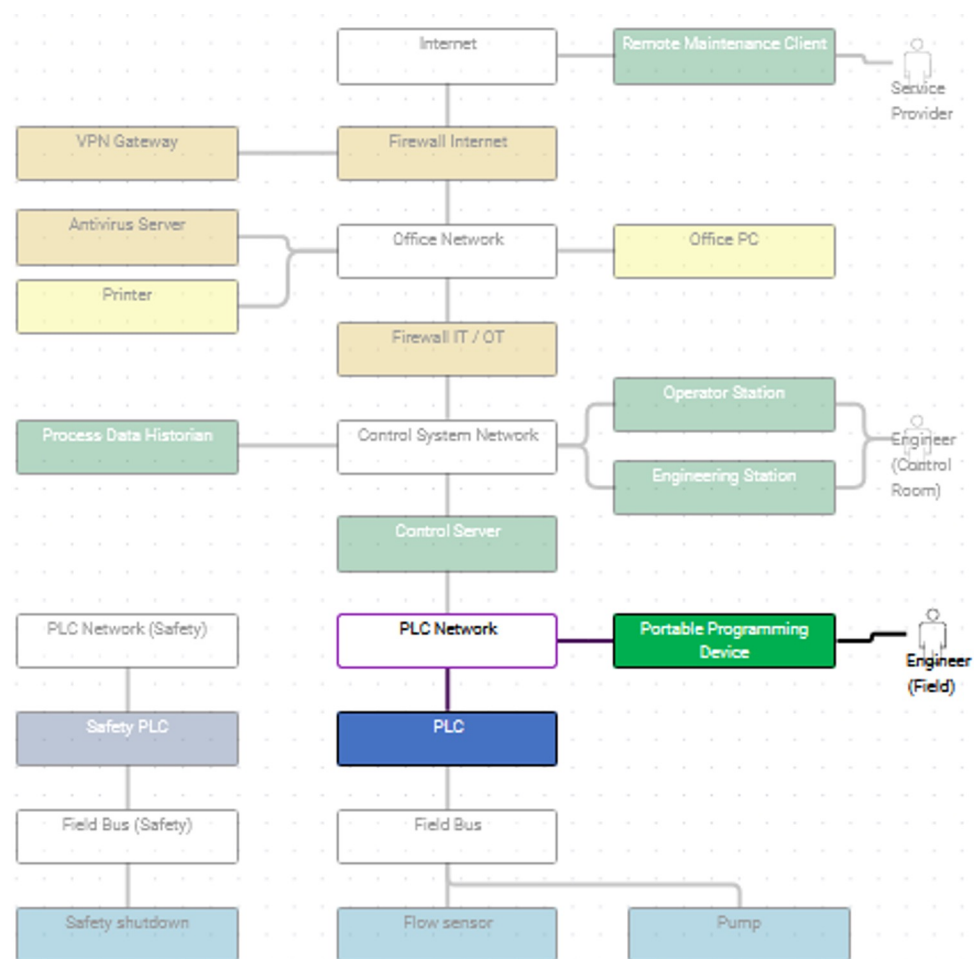
Reasons for a security decision

F032 Engineering of PLC logic



Function Diagram


Security Decision Diagram


Attack Diagram




F032 Engineering of PLC logic


3 TA0105 Impact: T0831 Manipulation of Control  







 E009 PLC

 SP096 Update of PLC logic during operations: Enabled


Decision


 SP096 Update of PLC logic during operations


Disabled  



Enabled  



Rationale


 Goal-based decision


 Compliance-based decision

 Risk-based decision





 ASC001 Malicious change of PLC logic 

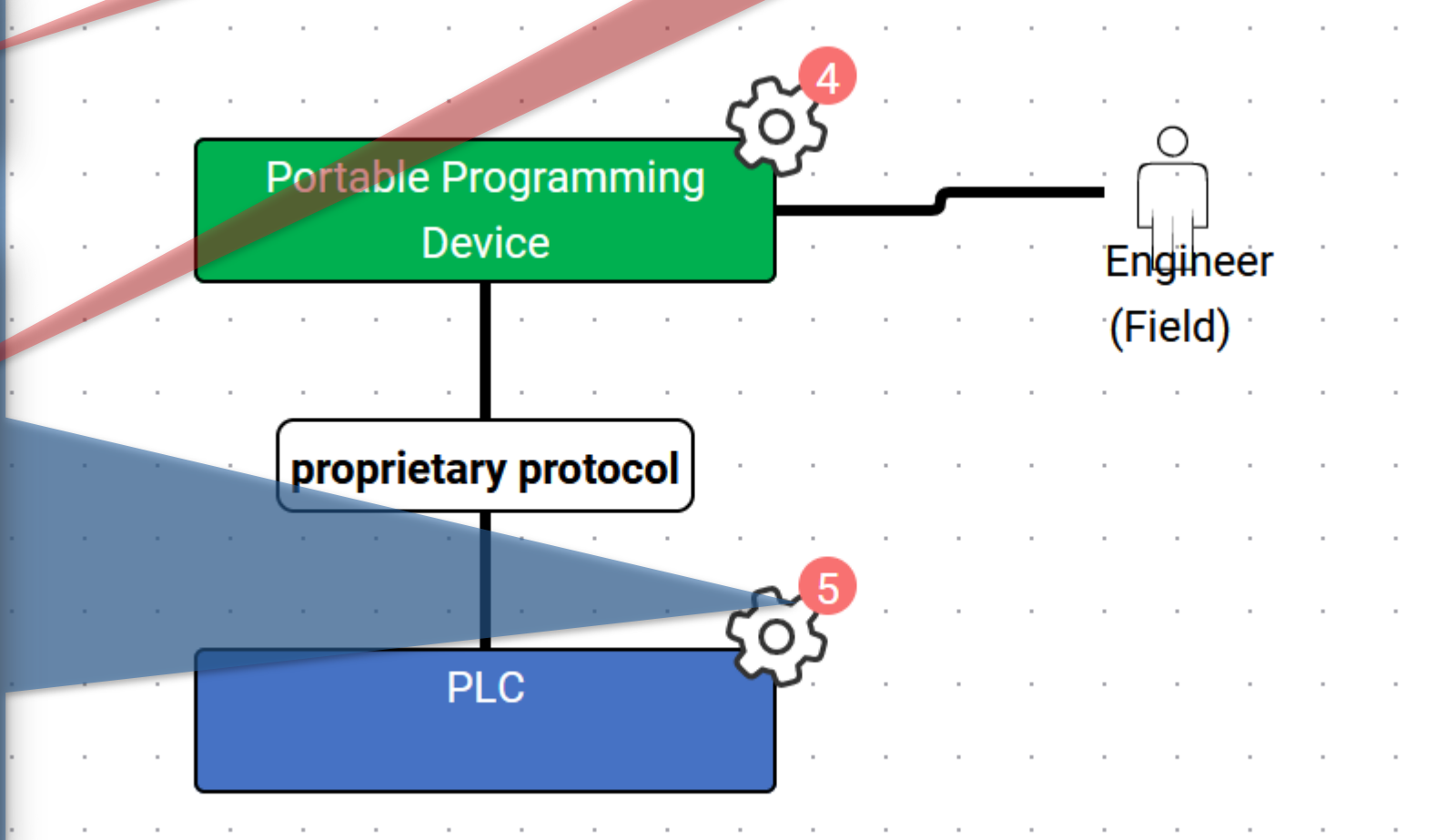
 HCE001 Reactor explodes 

 HCE003 Pump breaks

 Decision driven by functional requirement or restriction

Function Diagram **Security Decision Diagram** Attack Diagram


 Security Goals **4**  High Consequence Events **3**  Attack Scenarios **3**  Standards **1**



F032 Engineering of PLC logic





Decision

⚙️ SP096 Update of PLC logic during operations

Disabled  

Enabled  

Rationale

-  Goal-based decision
-  Compliance-based decision
-  Risk-based decision
-  Decision driven by functional requirement or restriction

57%

Function Diagram

Security Decision Diagram

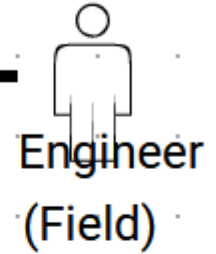
Attack Diagram

 Security Goals ⁴

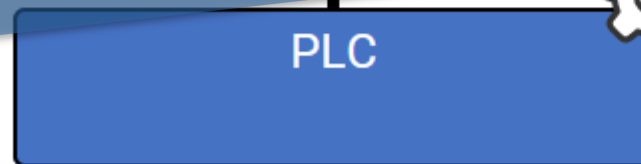
 High Consequence Events ³

 Attack Scenarios ³

 Standards ¹



proprietary protocol



Security by Design...



~~...is a vendors' problem.~~

a common problem of vendors and asset owners.

~~...is done by following secure by design principles.~~

making explicit security decisions during design.

~~... is successful if after design no vulnerabilities emerge.~~

all security decisions are traceable by
third parties.

MODEL

DECIDE



Security by design project „IDEAS“: admeritia.de/ideas



LinkedIn: linkedin.com/in/sarah-fluchs



Blog: fluchsfriktion.medium.com

Make security by design a reality.